ANNUAL REPORT 2017–18



Table of Contents

| Company Overview | 3 |
|------------------------------------|----|
| Chair's Report | 4 |
| CEO's Report | 6 |
| Our Performance | 8 |
| Our Workforce | 12 |
| Our Customers | 14 |
| Board of Directors | 16 |
| Directors' Report | 17 |
| Corporate Governance | 19 |
| Auditor's Independence Declaration | 23 |
| Directors' Declaration | 24 |
| Independent Audit Report | 25 |
| Financial Statements | 31 |

Nature of Business

Provision of bus passenger transport services

Issued Capital

Two shares of \$1.00 each

Registered Office

212 - 220 Main Road Moonah, TAS 7009

ABN Number

30 081 467 281

Directors

Michael Harris Chair

Tim Gardner Deputy Chair

Nick Burrows

Jude Munro

Susan Fahey

Shareholders

Minister for Infrastructure Hon. Jeremy Rockliff

Treasurer Hon. Peter Gutwein

Executive Managers

Megan Morse Chief Executive Officer

Anita Robertson Chief Financial Officer and

Company Secretary

Ian Ward General Manager Operations

Stacey Hogarth General Manager People

and Safety

Chris Breen Acting General Manager Business

Improvement Services (from 6 February 2018)

Bankers

Commonweath Bank of Australia 81 Elizabeth Street Hobart, TAS 7000

Auditor

Auditor-General

Tasmanian Audit Office Level 8/144 Macquarie Street

Hobart, TAS 7000



Company Overview

Metro Tasmania Pty Ltd (Metro) is a state-owned company established in February 1998.

It is Tasmania's largest passenger transport service provider, operating a fleet of 220 buses in and around Hobart, Launceston and Burnie.

Metro services are delivered under service contracts with the Secretary of the Department of State Growth.

Operating under corporations law, an independent Board of five Directors provides the organisation with strategic direction and governance.

Metro's Shareholder Ministers, representing the people of Tasmania, are Minister for Infrastructure Hon Jeremy Rockliff and Treasurer Hon Peter Gutwein.

Metro's corporate plan - developed in consultation with the company's employees - has set the vision, business, purpose, goals and values to guide the company.

Our Vision

To be the most attractive travel option for the Tasmanian public in Metro's contract areas.

Our Business Purpose

To be a sustainable bus company connecting people and communities.

Our Goals

- Goal 1 Focus on our customers
- Goal 2 Operate a financially sustainable business
- Goal 3 Deliver high quality, reliable services
- Goal 4 Develop Metro's culture to foster a highly skilled, safety driven and cohesive team
- Goal 5 Actively engage with our stakeholders
- Goal 6 Grow the public transport market in Metro's contract areas in Tasmania

Our Values

Safety

We take pride in everyone getting home safely, by:

- having a safe workplace; and
- putting safety first

Respect

We show respect for everyone at all times:

- by acting with integrity;
- in all our actions, words, intentions

Resilience

We have the courage to deal with our day-to-day challenges, showing:

- determination;
- commitment; and
- strength

Unity

We work together with honesty and transparency.

- We listen
- · We collaborate
- We cooperate
- · We celebrate success

Service Driven

We take pride in what we do and it is our pleasure to deliver an outstanding experience for everyone:

- recognising we have internal and external customers;
- continually challenging ourselves to do things better; and
- striving for excellence



Chair's Report

2017-18 has been another busy year for Metro, providing numerous internal and external sources of pride for us as a company.

Following some significant liveability oriented announcements from the Tasmanian State Government, we are positive about the growing focus on improving public transport in our operating areas. We have long advocated for measures such as clearways, bus lanes and priority lights to make buses an even more compelling alternative to the private car and offer a true commuter incentive.

As buses are the most flexible, cost effective public transport solution – with each capable of taking up to 60 cars off the road – we welcome the announcement of plans to prioritise their movement on the Southern Outlet and Macquarie and Davey Streets.

In May, the Tasmanian Government amended the *Metro Tasmania Act 1997* to remove the limitation of road based' transport, allowing us to operate a ferry service on the River Derwent. Public transport

is a critical element of successful transport outcomes for Hobart, and we are excited to broaden the modes available to those searching for a more conscious alternative to single car occupancy.

We acknowledge that a range of stakeholders have already dedicated significant consideration to ferries, and Metro will engage with these parties and their collective insights as we commence planning for this service. We look forward to applying the expertise we have developed in connecting Tasmanian communities to this new mode.

Financial result

Metro is committed to operating a fiscally responsible business that meets the needs of the community. In the 2017-18 year Metro recorded a loss of \$1.94m before tax and \$1.36m after tax. The loss is incurred because Metro no longer receives additional government funding of \$3.25m as revenue in the Statement of Profit or Loss, but rather as an equity contribution in the Statement of Financial Position (refer to note 26 in the Notes to the Financial Statements).

During the reporting year the Department of State Growth provided \$38.6m under service contracts to Metro to operate bus services in Hobart, Launceston and Burnie.

As a result of increased service utilisation, ticketing income increased to \$12.6m, equating to approximately 24 per cent of Metro's income. Major expenses continue to be employee wages and salaries, fuel, maintenance of the fleet, and infrastructure upgrades.

Accelerated Bus Replacement Project

We were pleased to reach another milestone in our major fleet upgrade in April, welcoming the first fully Tasmanian built Bustech bus off the Elphinstone production line. Metro's investment has created fantastic opportunities for our advanced manufacturing partners in the North West and we trust the community shares our pride that the new buses are being built in Tasmania, by Tasmanians, for Tasmanians.

These vehicles will allow Metro to meet *Disability Discrimination Act 1992* requirements and provide

to reach another milestone in our major fleet upgrade in April, welcoming the first fully Tasmanian built Bustech bus off the Elphinstone production line.



100 per cent of services with a low floor bus by 2022, as well as significantly reducing the average age of our fleet, allowing Metro to operate more efficient, reliable services. We are eager to deliver Metro passengers a more comfortable, accessible, and environmentally friendly journey as more vehicles enter service over the balance of the project.

Improved stakeholder relationships

Connecting communities is the reason Metro operates, and this year additional measures were implemented to support passengers who face mobility challenges to travel confidently in our networks.

Metro's Disability Action Plan Consultation Groups provide a forum for customer input to ensure that the implementation of Metro's Disability Action Plan (2011 - 2022) best meets the Plan's objectives around providing services that are accessible to, and inclusive of all people, including people with disabilities.

Meetings focus specifically on identifying opportunities to foster collaboration with key stakeholders around the Plan's priority areas of identifying access barriers to Metro's services and facilities and identifying potential actions to remove barriers. Twenty-seven

community groups are currently involved in the meetings across each network, with a broader stakeholder group engaged as required.

Additionally, Metro introduced changes to its notification process to better inform customers in the rare circumstance an advertised low-floor service is allocated a non-accessible vehicle.

Metro supported a range of community organisations and events throughout 2017-18, and remains committed to ongoing community investment. With University of Tasmania students representing a growing and increasingly important market segment, Metro further strengthened its relationship with the University over the year by taking part in several initiatives to increase student engagement, including:

- Visiting Orientation Week expos state-wide to increase awareness of services, timetables, and fares
- Providing free travel during Welcome Week in Launceston and the North West Coast in partnership with the Tasmanian University Union
- Offering Greencard incentives for residents at Hobart City accommodation sites
- Transporting contestants for the Hobart Amazing Race event

Partnering with the Menzies
 Institute for the Medical
 Research Tasmanian Travel and
 Physical Activity Study 2017

Employees

In this financial year we formally welcomed Megan Morse as Metro's new Chief Executive Officer. Megan's appointment in September 2017 followed an interim period of invaluable leadership in the role from December 2016, and I am pleased to have the opportunity to work with her as we continue to build on Metro's success into the future.

Finally, on behalf of the Board I would like to express my sincere appreciation to the entire Metro team for their efforts over the past year and embodying our corporate values in the face of significant change, challenges, and opportunities. I am confident that by working together, we will ensure Metro continues its journey towards being a diverse, inclusive company we can all be proud of.

M. L. Name

Michael Harris Chair



CEO's Report

We're delighted that more Tasmanians are choosing to travel with us more frequently, and look forward to strengthening this relationship by further optimising our networks and operations.

Metro has implemented a number of initiatives in recent years, particularly in Hobart, that have successfully encouraged more full-fare paying adult passengers to use public transport. As a result, we have recorded a fifth year of consecutive growth, attracting a state-wide patronage increase of 1.7 per cent - a 5.1 per cent improvement when compared with 2012-13. The Hospital Link route 85 service launched in late 2016 now regularly records patronage in excess of 1000 passengers per month, one third of which are students in the North West region.

We strive to provide reliable services, and have seen significant improvement in our on time, early, and late running performance over 2017-18. These are excellent outcomes, and reflect contribution and effort from everyone right across each of our networks.

Whilst we have noted a reduction in late running across the state, Burnie and Launceston's results demonstrate the extent to which congestion in Hobart can challenge our service reliability and customer satisfaction, which highlights the potential of recent announcements relating to bus priority measures.

Free Before 7

We again offered Hobart customers free travel before 7am in a bid to combat the congestion associated with the return to school period, following the success of this initiative in 2017. Passengers could travel free in the Hobart urban area before 7am on business days from 29 January to 23 February 2018.

This approach to travel demand management in a period of expected congestion met its two key aims. It encouraged customers to choose

earlier trips which offered a more comfortable and reliable service, creating capacity on morning peak buses to improve the customer experience on these services. It also made other road users aware of congestion and urged them to find alternatives to contributing through single car occupancy. In this sense, the promotion was a useful awareness tool that contributed to a better on road experience for everyone, on a bus or otherwise.

We are pleased that the promotion was a success and thank those in our community that changed their behaviour as a result, either by boarding an earlier bus or simply avoiding single car occupancy during peak travel periods.

Safety

Metro delivered three safety oriented public campaigns this year, consistent with the importance we place on operating our services as safely as possible. In November, we partnered with the Rail, Tram and Bus Union to be the first bus company in Australia to co-launch a new public awareness campaign



delighted to receive recognition at the TasBus annual conference for the contribution we have made to improving safety both within our business and the wider bus industry.

promoting respect, understanding and consideration between passengers and drivers, with the key message 'Your bus. My office. Our safety.'

In December, prior to a major relocation of services in the Hobart CBD, Metro launched the first part of our 'Be Bus Smart' awareness campaign, by highlighting the requirement to give way to buses from a legislative, safety, and service reliability perspective. The second part of this campaign was delivered in April before a further major disruption to our Hobart City interchange, and encouraged pedestrians to be alert and aware around buses, particularly in high risk areas.

We thank our partners for these 'Be Bus Smart' campaigns, TasBus, the RACT, and the Road Safety Advisory Council. Their support reinforced that there are a variety of stakeholders when it comes to being 'bus smart' and afforded the material a broader audience.

We were delighted to receive recognition at the TasBus annual conference for the contribution we have made to improving safety both within our business and the wider bus industry.

While the three bus safety campaigns we delivered drew the industry's attention to our commitment to this area, our safety focus is well rounded, and in accepting nomination in this category Metro was recognised for its achievements against four criteria related to safety leadership, management, innovation, and implementation.

As winners of the Tasmanian safety award, Metro is eligible for national recognition via a Bus Industry Confederation award, which will be announced at the Australasia Bus and Coach Conference in October 2018.

Reduction in on road incidents

As part of our safety focus we also dedicated significant attention to reducing on road incidents which result in damage to buses. This focus, anchored by a comprehensive training program, resulted in a significant reduction in the number of incidents Metro experienced.

Hobart City interchange disruption

On 10 December 2017 and 13 May 2018 Metro relocated services in the Hobart City interchange to accommodate development in the area. We actively supported passengers and other road users to adjust to the changes via comprehensive communication strategies.

Megan Morse Chief Executive Officer



Our performance

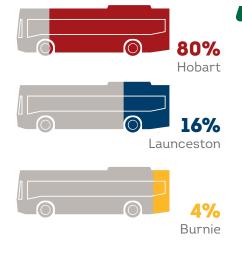
Passenger Levels

During 2017-18, there were 8.29 million passenger journeys – an increase of 1.7 per cent on the previous year after adjusting for the different number of day types (school term, holidays and weekends).

Passenger journeys



Figure 1: Passenger Boardings



This is the fifth consecutive year of patronage growth, with full-fare paying adult passenger boardings increasing by over 16 per cent during that period ??

Figure 2: Boardings by Passenger Type

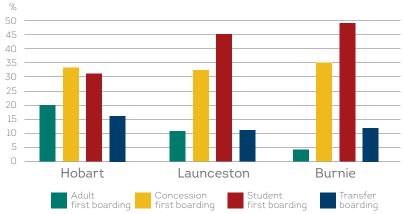
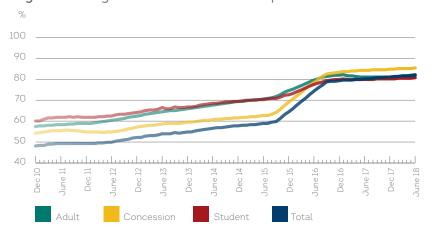




Figure 3: Usage of Greencard since implementation



Service Initiatives

Hobart City interchange

Bus stops in the Hobart City interchange were altered during 2017-18 to accommodate development projects in the area. The operational planning and implementation of these changes was a major undertaking, and proceeded in partnership with the Department of State Growth, City of Hobart, and relevant private stakeholders. The arrangements were successfully implemented, supported by extensive customer information campaigns to assist the public through the transition.

Launceston Tiger Bus

Metro continues to operate the City of Launceston's Tiger Bus service, which includes a 15-minute weekday peak period shuttle from Inveresk to Launceston City and two interpeak 30-minute city loops.

Latrobe - Burnie Service

The route 85 Hospital Link service between the North West Regional Hospital in Burnie and the Mersey Community Hospital in Latrobe was implemented in September 2016. The service attracted strong patronage during 2017-18, with an average of 1,000 boardings per month.

Boardings made with Greencard in 2017-18

82%



Special Event Services

Metro's special event services help to reduce traffic congestion and provide event attendees a convenient and safe travel alternative.

Metro operated Nightrider services in Hobart, Launceston and Burnie on New Year's Eve in partnership with the MAIB. The services continue to attract strong usage.

Free bus services were again provided by Metro to convey spectators to and from major sporting events at Blundstone Arena, Bellerive in partnership with Cricket Tasmania.

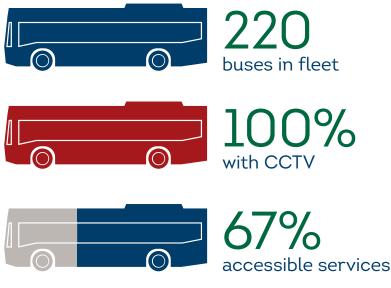


Our performance

Bus Fleet

The Disability Standards for Accessible Public Transport (DSAPT) require that 80 per cent of services are provided using accessible buses. In 2017-18 Metro provided 67 per cent of services with accessible buses. This figure is calculated with dedicated school services excluded as per the DSAPT.

2017-18 saw the arrival of the first of 100 new buses that will be delivered over the next four years. These new low floor accessible buses will enable Metro to be 100 per cent compliant with the DSAPT well ahead of the benchmark date of December 2022.

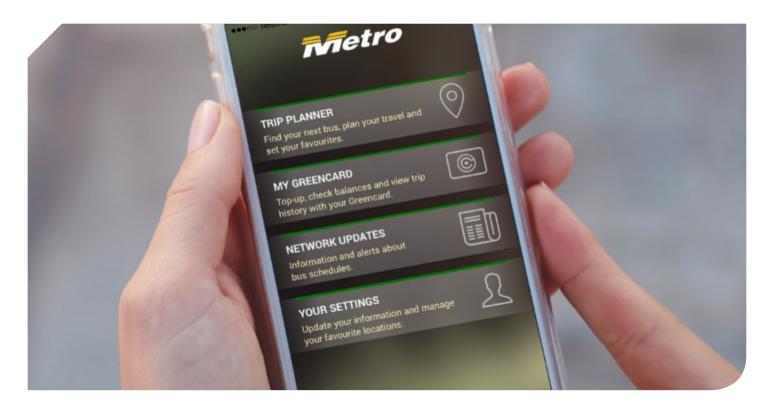


General access services delivered with low floor accessible buses



Compliant with the Disability Discrimination Act (DDA) requirements for accessible public transport





Website and App

Website

Metro's website, metrotas.com.au, provides customers with a user friendly experience and access to a wide range of information and resources.

App

The free Metro Tasmania app offers users the ability to easily plan trips, manage a Greencard account, and see network updates.



1.64 million 64,948

Website Visits

June 2017-June 2018



Total App Downloads

As at June 2018



71.2%

New Users

June 2017-June 2018



770,000

Journeys Planned

June 2017-June 2018



Our workforce

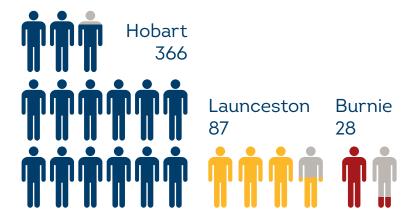


Figure 4: Employees recruited



Figure 5: Employment profile

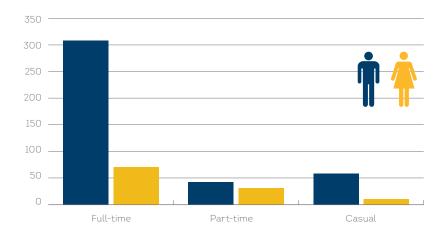
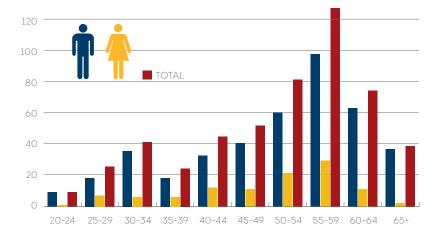
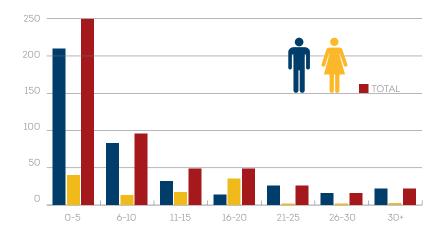


Figure 6: Employee age profile



Safety continues to be our highest priority and one of our core values. ? ?

Figure 7: Years of service



Workforce Development

Metro continues to invest in the development of its workforce, both professionally and to ensure the business meets regulatory requirements.

Eleven Metro employees undertook or completed VET nationally credited training during 2017-18.

Metro delivered significant training in 2017-18, and engaged external professional development in areas of focus including return to work coordination, Mercer CED evaluation, and workplace first aid.

Metro is actively working on building a more inclusive workforce that better reflects the diversity of our broader community.

Apprenticeships and Traineeships

Six apprentices are undertaking a Certificate III Heavy Commercial Vehicle Mechanical Technology apprenticeship with Metro via a partner.

Safety Performance

We strive to maintain a systematic, comprehensive and consistent approach to managing safety throughout the business, and acknowledge that employee engagement is essential to this maturity. Underpinning this is a sustained focus on improving our safety awareness, capability, ownership and leadership.

Safety continues to be our highest priority and one of our core values.

Over the last twelve months we have maintained a strong focus on mental health as part of an overall approach to safety and wellbeing, including the implementation of a Mental Health and Wellness Plan in consultation and coordination with our employees.



Our customers

Metro communicates with customers via on-road, electronic, and telephone channels. Face-to-face customer support is available at the Metro Shop located at the Hobart City interchange, and Metro's Launceston and Burnie depots.

Public feedback is an important element of our ongoing planning and is used when considering changes and improvements to our services.

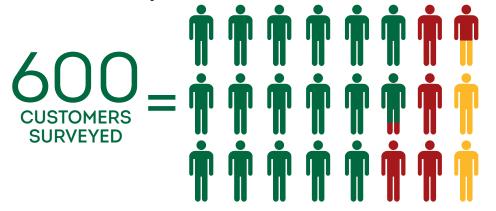
When we have failed to meet customer expectations, we aim to provide a response at the first point of contact, or conduct an investigation and provide a response within ten business days when follow up is required.

Average monthly visits to the Metro Shop Compliments 10,440 247

Figure 8: Breakdown of complaints



Customer survey



70% HOBART

20%
LAUNCESTON

10%
BURNIE

FREQUENCY OF USE 92% WEEKLY 6%
MONTHLY

2% QUARTERLY

Overall satisfaction

74%



Satisfaction with Bus Operators

80%



Satisfaction with personal safety

84%







Board of Directors

Michael Harris (Chair)

Mr Michael Harris was appointed Director on 20 December 2013 and Chair on 19 December 2016. He is also a Panel Chair of the Review of the Fire Services Act. Michael is a former CEO of the Australian Automobile Association and has worked as the CEO of the ACT Chief Minister's Department, and as Director-General of Transport in WA. In the ACT public sector he held the positions of Under Treasurer and CEO of the ACT Department of Treasury. Michael holds a Bachelor of Economics from the University of Tasmania. He is a Fellow of the Australian Institute of Management, a member of the Chartered Institute of Logistics and Transport and a member of the Australian Institute of Company Directors.

Tim Gardner (Deputy Chair)

Mr Tim Gardner was appointed Director on 22 December 2015 and Deputy Chair on 19 December 2016. He is the Executive Chairman of Stornoway. He is State President of the Australian Water Association and Chair of the Engineers Australia (Tasmania) Workforce Development Advisory Group. He is a graduate of the Australian Institute of Company Directors and a Companion of Engineers Australia.

Nick Burrows

Mr Nick Burrows was appointed Director on 20 December 2013. He is also a Director of Clean Seas Seafood Limited, PFG Group Pty Ltd, MIC Pty Ltd, Taswater and Australian Seafood Industries Pty Ltd. He is also a member of the Tourism Tasmania Audit, Finance and Risk Committee, and chairs Kingborough Council's Audit Panel and Ta Ann Tasmania Pty Ltd Audit and Risk Committee.

Nick was the Chief Financial Officer and Company Secretary at Tassal Group Limited until 2009 when he established his own business providing corporate governance and financial restructuring advice to clients. He is a Fellow of the Australian Institute of Company Directors, the Institute of Chartered Accountants of Australia, Governance Institute of Australia and of the Financial Services Institute of Australasia.

L-R Tim Gardner, Michael Harris, Jude Munro, Nick Burrows, Susan Fahey

Jude Munro AO

Ms Jude Munro was appointed Director on 19 December 2016. She is also a Director of Sun Central Maroochydore Pty Ltd and Newcastle Airport Pty Ltd. She is the Chair of Victorian Pride Centre Pty Ltd and the Victorian Planning Authority. Jude is a former CEO of Brisbane City Council and former Director of Translink Transit Authority in Queensland. She is a Fellow of the Australian Institute of Company Directors and Institute of Public Administration Australia.

Susan Fahey

Ms Susan Fahey was appointed Director on 19 December 2016. She is a Barrister and Solicitor and is also the CEO of Women's Legal Services Tasmania. She is a member of the Tasmanian Government Family Violence Consultative Group, National Association of Community Legal Centres Advisory Committee and chairs the Regional Committee of the Pinnacle Foundation. She is also a University Associate at the Faculty of Law at the University of Tasmania.



Directors' Report

The Directors of Metro Tasmania Pty Ltd present the annual financial report for the year ended 30 June 2018.

Principal Activities

The principal activity of the company during the financial year was the provision of bus passenger transport services in the Tasmanian urban centres of Hobart, Launceston and Burnie, and to some regional centres around Hobart and Burnie.

Review of Operations

For the year ended 30 June 2018 the company incurred a loss before income tax of \$1.94 million (2017: loss of \$3.02 million) and an after tax loss of \$1.36 million (2017: loss of \$2.12 million). A detailed review of operations is contained in the Chair's Report on page 4 and in the CEO's Report on page 6.

Dividends

The Directors do not recommend payment of a dividend this year. No dividend was paid for the year ended 30 June 2017.

Changes in State of Affairs

There were no significant changes in the state of affairs of the company that occurred during the financial year under review.

Subsequent Events

There has not been any matter or circumstance other than that referred to in the Financial Statements or Notes thereto that has arisen since the end of the financial year that has significantly affected, or may significantly affect, the operation of the entity, the results of those operations, or the state of affairs of the entity in future financial years.

Likely Future Developments

Metro will receive funding of \$4.5 million per annum over the 2018-19 Budget and Forward Estimates period as an equity contribution to fund the accelerated bus replacement program. This funding, together with the additional \$13 million received in 2015-16 and \$4.5 million received in 2016-17 and 2017-18 as equity contributions will be used to fund Metro's bus replacement program over the next three years.

Environmental Regulation

Metro is subject to various environmental regulations under Commonwealth and State legislation. Metro regularly monitors compliance with environmental regulations. No statutory breaches were reported in the 2017-18 year.

Directors

The names of the Directors during the financial year are set out in Note 20 of the Financial Statements. The names of current Directors and details of their qualifications and experience appear on page 16. Directors are appointed for terms of three years by the Shareholder Ministers and are eligible for reappointment in accordance with the Guidelines for Tasmanian Government Businesses - Board Appointments issued by the Department of Treasury and Finance. The Chair is appointed annually by the Shareholder Ministers.

Directors of Metro at any time during or since the end of the financial year were:

Mr Michael Harris

Mr Harris was appointed a Director in December 2013 and became Chair on 19 December 2016. Mr Harris is a member of Metro's People and Culture Committee.

Current term: 19 December 2016 - 30 November 2019

Mr Tim Gardner

Mr Gardner was appointed in December 2015 and is a member of Metro's People and Culture Committee and Audit and Risk Committee.

Current term: 22 December 2015 - 30 November 2018

Mr Nick Burrows

Mr Burrows was appointed in December 2013 and is a member of Metro's Audit and Risk Committee.

Current term: 22 December 2015 - 30 November 2018

Ms Jude Munro

Ms Munro was appointed in December 2016 and is a member of Metro's People and Culture Committee

Current term: 19 December 2016 - 30 November 2020

Ms Susan Fahey

Ms Fahey was appointed in December 2016 and is a members of Metro's Audit and Risk Committee.

Current term: 19 December 2016 -30 November 2020

Directors and Executives' Remuneration

Fees paid to Directors are approved by the Shareholders in accordance with the Remuneration Framework for Government Boards. Details are set out in Note 20 of the Financial Statements. During the twelve months, no Director has received, or become entitled to receive, a benefit by reason of a contract made by the company with a Director or with a firm of which he or she is a member or an entity in which he or she has a financial interest.

Remuneration for Metro Executives is set in accordance with the Guidelines for Tasmanian Government Businesses - Director and Executive Remuneration, dated July 2018. Under these guidelines the remuneration band for the Chief Executive Officer is determined by the Government Business Executive Remuneration Panel and reflects the principles outlined in the guidelines. Remuneration for other Metro Executives is set with reference to the Chief Executive Officer's remuneration. Metro has complied with the Guidelines for Tasmanian Government Businesses - Director and Executive Remuneration, with the exception of the proposed STI payment to the CEO. At the time of signing the Financial Statements, this matter was being discussed with the Shareholder Ministers.

Board and Committee Meetings

The number of meetings (Board and Committee meetings) attended by each Director during the financial year ended 30 June 2018 are:

benefit scheme, under the Public Sector Superannuation Reform Act 2016 and the Public Sector Superannuation Reform Regulations 2017, which is subject to actuarial valuations and covers current and former employees.

Auditor's Independence Declaration

The financial report of the Company is independently audited by the Tasmanian Auditor-General. The Auditor-General has provided the Directors with an Independence Declaration as required under \$307C of the Corporations Act 2001 and is included on page 23.

Rounding Off of Amounts

The company is of a kind referred to in ASIC Class Order 98/100 dated 10 July 1998 and in accordance with that Class Order, amounts in the Directors' report and the financial report have been rounded off to the nearest thousand dollars, unless otherwise indicated.

| | В | Board Audit and Risk People and Cul Committee Committee | | | | |
|----------------|----------|--|----------|----------|----------|----------|
| Director | Held (1) | Attended | Held (1) | Attended | Held (1) | Attended |
| Michael Harris | 12 | 12 | - | - | 4 | 4 |
| Tim Gardner | 12 | 10 | 6 | 5 | 4 | 4 |
| Nick Burrows | 12 | 12 | 6 | 6 | - | - |
| Jude Munro | 12 | 8 | - | - | 4 | 3 |
| Susan Fahey | 12 | 11 | 6 | 5 | - | - |

(1) The number of meetings held while the Director was a member of the Board and Committees.

Indemnification of Directors and Officers

During the financial year the company paid a premium for an insurance policy to insure the Directors and Officers of the company against liabilities to the extent permitted by the *Corporations Act 2001*.

Superannuation Declaration

The company has met its obligations under the Superannuation Guarantee (Administration) Act 1992 in respect to those employees who are members of a complying superannuation scheme to which the company contributes.

The company also has a defined

Signed in accordance with a resolution of Directors made pursuant to s298 (2) of the *Corporations Act 2001*.

J. L. Name

Michael Harris Chair

9 August 2018

Corporate Governance

Corporate Governance Framework

Metro has adopted, where relevant, governance practices that comply with the eight ASX Corporate Governance Principles and Recommendations, as expected by its Shareholding Ministers, under the Tasmanian Government Businesses Governance Framework Guide as follows:

Principle 1 - Lay solid foundations for management and oversight

The Board consists of five independent non-executive Directors, whose qualifications and meeting attendances are outlined on pages 16 and 18.

The roles and responsibilities of Directors are set out in their letters of appointment, the Board Charter and Matters Reserved for the Board document.

The Board has delegated the authority to manage the day to day operations to the CEO, subject to specific delegations and limits, as outlined in the Board approved Delegations of Authority Manual.

The Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.

The value of diversity is embedded in organisational policies and practices and Metro's Code of Conduct. The Board is committed to complying with the Government's policy of gender equity on Boards by 2020.

The Board Charter requires reviews of the Board, its Committees and Directors in line with the *Tasmanian Business Guidelines – Assessing Board Performance*. An internal evaluation was conducted in late 2017, with recommendations from this appraisal implemented with oversight by the Board and Company Secretary. An external independent review will normally be conducted every three years, and one is scheduled for 2018.

There is a formal process for regularly reviewing performance of the Executive Managers and includes assessment of performance against key performance indicators and addresses training and development requirements.

Principle 2 - Structure the Board to add value

The Board of Directors act as a Nominations Committee, establishes a Director Selection Advisory Panel and engages an executive search firm to assist the panel to identify potential candidates for upcoming Board vacancies.

The Board maintains a skills matrix which sets out the mix of skills and diversity that the Board has.

The Chair and all of Metro's other Directors are independent Directors and their length of service is outlined on pages 16 and 18.

Directors are responsible for notifying the Board of any material personal interest in any matter relating to the affairs of Metro and make annual declarations regarding any related party transactions.

The Board has a comprehensive induction program in place for new Directors and is managed by the Chair and the Company Secretary and the Board is committed to ongoing professional development for Directors.

Principle 3 - Act ethically and responsibly

Metro has a set of values, Code of Conduct and a specific Code of Conduct for Directors which outlines the expectations of Directors in complying with the spirit and intent of the code, as well as complying with all applicable legislation.

The Code of Conduct is underpinned by other policies and procedures that articulate the expectations to act ethically and responsibly, as well as comply with legislative and regulatory obligations. These include the Right to Information Procedure, Privacy Policy, Public Interest Disclosure Policy, Anti-Fraud and Corruption Procedure and Procurement Procedure.

Principle 4 - Safeguard integrity in financial reporting

The Board has established an Audit and Risk Committee which considers and monitors matters relating to financial integrity, external reporting, risk management, and internal and external audit functions.

The Committee comprises three Directors and is chaired by an independent Director who is not a Chair of the Board. Membership of the Committee and meeting attendances for the year are set out on page 18.

The Committee reviews the annual financial statements and recommends them to the Board for consideration. As part of the end-of-year processes, the CEO and CFO provide the required declarations under section 295A of the Corporations Act 2001.

Metro's external auditor is the Tasmanian Auditor-General and members confirm the appointment at each AGM. The Auditor-General or his representatives attend meetings of the Audit and Risk Committee from time to time, and attend the annual AGM.

Principle 5 - Make timely and balanced disclosure

The Chair, CEO and Company Secretary regularly meet with Shareholder Ministers to provide briefings on key strategic issues and developments.

Details about disclosures made under the *Right to Information*Act 2009 and the *Public Interest*Disclosures Act 2002 are set out on page 20.

Principle 6 - Respect the rights of Security Holders

Metro's Constitution outlines the rights and powers of Shareholder Ministers. Shareholder Ministers can issue various Guidelines and Directives to the Company. Shareholder Ministers have issued a Members' Statement of Expectation, which is incorporated into the Corporate Plan and the Board agrees on a Statement of Corporate Intent with Shareholder Ministers each year.

Metro complies with formal reporting obligations under the Constitution, applicable legislation and Guidelines and provides regular briefings to Shareholder Ministers.

Principle 7 - Recognise and manage risk

The Board has established an Audit and Risk Committee which oversees risk management and internal control. Membership of the Committee and meeting attendances for the year are set out on page 18.

Metro's Risk Management
Framework is approved and
overseen by the Board. The Audit
and Risk Committee monitors
current and emerging risks and
that status of plans and controls to
manage those risks.

The Audit and Risk Committee oversees the internal audit function which is outsourced, including the approval of the audit plan, receiving reports of all audits undertaken and monitoring the implementation of recommendations.

Principle 8 - Remunerate fairly and responsibly

The Board has established a People and Culture Committee that oversees remuneration practices and policies in relation to Executive Managers and other staff of the company.

The Committee comprises three Directors and is chaired by an independent Director who is not a Chair of the Board. Membership of the Committee and meeting attendances for the year are set out on page 18.

The Committee makes recommendations to the Board on the remuneration packages to be awarded to the Executive Management Team, which is consistent with the Guidelines for Tasmanian Government Businesses - Director and Executive Remuneration, dated July 2018. The Financial Statements detail the remuneration of Directors and Executives and its composition on pages 53 and 54.

Director Fees are set by the Tasmanian Government under the Remuneration Framework for Government Boards.



Public Interest Disclosures

Metro complies with the *Public Interest Disclosures Act 2002* (the Act). In accordance with section 86 of the Act Metro advises the following:

- a) Metro's procedures are available on our website metrotas.com.au as per the Act.
- b) No disclosures of public interest were requested of Metro during the year.
- c) No public interest disclosures were investigated by Metro during the year.
- d) No disclosed matters were referred by the Ombudsman to Metro during the year.
- e) No disclosed matters were referred to the Ombudsman to investigate by Metro during the year.

- f) No investigations of disclosed matters by Metro were taken over by the Ombudsman during the year.
- g) There were no disclosed matters substantiated on investigation as there were not any disclosed matters during the year.
- h) The Ombudsman made no recommendations under the Act that relate to Metro.

Right to Information

Metro received three Right to Information requests in 2017-18. All were dealt with as an Assessed Disclosure.

Buy Local

Under the *Guidelines for Tasmanian Government Businesses - Buy Local* dated September 2014, Metro is required to establish appropriate reporting regimes in relation to purchases, consultants and the engagement of Tasmanian businesses and provide details of these annually.

A "Tasmanian business" is a business operating in Tasmania which has a permanent office or presence in Tasmania and employs Tasmanian workers. Purchases are defined as operating expenses (excluding employment, finance and depreciation expenses) and capital expenditure.

The following tables meet the reporting requirements of the Guideline.

| Purchases from Tasmanian businesses | | |
|--|--------------|--|
| % of purchases from Tasmanian businesses | 82.57 | |
| Value of purchases from Tasmanian businesses | \$28,669,429 | |

| Consultancies valued at more than \$50,000 (ex GST) | | | | |
|--|----------|----------------------------|----------------------|-----------|
| Name of consultant | Location | Description | Period of engagement | Amount |
| Page Seager | Tasmania | Legal Services | July 2017-June 2018 | \$76,904 |
| Deloitte | Tasmania | Internal Audit Services | July 2017-June 2018 | \$65,587 |
| Total | | | | |
| There were 12 consultants engaged for \$50,000 or less totalling | | | | \$116,507 |
| Total Payments to Consultants | | | | \$258,998 |

Overseas Travel

During the year there was no overseas travel undertaken by Metro employees or Directors.

Payment of Accounts

Under the *Guidelines for Tasmanian Government Businesses - Payment of Accounts* dated September 2014, Metro is required to implement appropriate policies and procedures to ensure that all accounts are paid on time and if not, interest is paid for late payments.

The expectation is to pay all invoices correctly rendered by suppliers, within the period specified by the supplier, or where the contract is silent on payment terms, 30 calendar days from the date of the correctly rendered invoice.

The following table meets the reporting requirements of the Guidelines.

| Payment of Accounts | |
|---|--------------|
| Creditor Days | 27 |
| Number of accounts due for payment | 8,156 |
| Number of accounts paid on time | 7,808 |
| Amounts due for payment | \$33,894,363 |
| Amounts paid on time | \$33,396,650 |
| Number of payments for interest on overdue accounts | 0 |
| Interest paid on overdue accounts | \$0 |

Payments not made in accordance with due dates required further action to be taken before payment could be made, for example:

- Invoices may have been incomplete, inaccurate or there may have been a dispute the regarding the price of goods or services or their delivery
- Invoices being received in advance of goods or services being received or invoices being received late from the supplier

Metro has encouraged vendors to send invoices electronically in a timely and complete manner in order to improve performance.

Key Performance Targets

| Financial targets | 2017-18 target | 2017-18 actual | Status |
|---|------------------------|----------------|--------|
| Operating profit/(loss) before tax (\$'000) | better than (3,423) | (1,936) | • |
| Fares revenue (\$'000) | 12,320 | 12,639 | |
| Total cost per service kilometre (\$) | 6.11 | 5.94 | |
| % reduction in corporate overheads | 0.5 | 5 | |

| Non-financial targets | 2017-18 target | 2017-18 actual | Status |
|--|----------------|----------------|--------|
| Network effectiveness | | | |
| Patronage ('000 first boardings) | 8,124 | 8,288 | |
| First boardings per service kilometre | 0.90 | 0.90 | |
| % of boardings made with a Greencard | 81 | 82 | |
| Operator efficiency | | | |
| % of trips delivered | 99 | 100 | |
| % of trips delivered on time | 85 | 88 | |
| % of general access services delivered by DDA compliant buses | 66 | 67 | |
| % of kilometres that are out of service (dead running) | 18 | 18 | |
| % of rostered hours that are bus hours (under time hours) | 1.37 | 0.77 | |
| Service quality | | | |
| % overall passenger satisfaction (from Customer Satisfaction Survey) | 73 | 74 | |
| Number of complaints per 100,000 service kilometres | 20 | 17 | |
| Safety | | | |
| At fault vehicle accidents per 100,000 kilometres | 4.3 | 3.4 | |
| Lost Time Injury Frequency Rate | <5 | 14.5 | |

Performance Commentary

Metro achieved strong financial and operational performance in 2017-18 with 15 out of 16 key performance indicators met or exceeded during the year. Metro exceeded its projected financial targets and achieved the majority of its operational key performance indicators.

The Lost Time Injury Frequency Rate indicator was not met in 2017-18. A lost time injury (LTI) is recorded whenever an employee requires any time away from work, and Metro's procedures focus on ensuring an employee is healthy and prepared to return to work following any injury, including those resulting from non-physical incidents. Metro will continue to look for opportunities to promote safety in the workplace, and our emphasis on prevention through health and wellbeing, with a view to reducing the number of LTIs by improving Metro employees' overall fitness for work, will continue.

Auditor's Independence Declaration



Level 8, 144 Macquarie Street, Hobart, Tasmania, 7000 Postal Address: GPO Box 851, Hobart, Tasmania, 7001 Phone: 03 6173 0900 | Fax: 03 6173 0999 Email: admin@audit.tas.gov.au Web: www.audit.tas.gov.au

9 August 2018

The Board of Directors Metro Tasmania Pty Ltd PO Box 61 MOONAH TAS 7009

Dear Board Members

Auditor's Independence Declaration

In accordance with section 307C of the *Corporations Act 2001*, I provide the following declaration of independence.

As the auditor of the financial report of Metro Tasmania Pty Ltd for the financial year ended 30 June 2018, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- (a) the auditor independence requirements of the Corporations Act 2001 in relation to the audit
- (b) any applicable code of professional conduct in relation to the audit.

In accordance with the *Corporations Act 2001* a copy of this declaration must be included in the Directors' report.

Yours sincerely

Ric De Santi

Deputy Auditor-General

Delegate of the Auditor-General

...1 of 1

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Directors' Declaration

METRO TASMANIA PTY LTD

DIRECTORS' DECLARATION

- 1. In the opinion of the Directors of the Consolidated Entity:
- (a) the Consolidated Financial Statements and Notes are in accordance with the Corporations Act 2001, including:
 - giving a true and fair view of the Consolidated Entity's financial position as at 30 June 2018 and of its performance for the financial year ended on that date; and
 - (ii) complying with Australian Accounting Standards and the Corporations Regulations 2001.
- (b) there are reasonable grounds to believe that the Consolidated Entity will be able to pay its debts as and when they become due and payable.
- The Directors have been given the declaration required by Section 295A of the Corporations Act 2001 by the Chief Executive Officer and Chief Financial Officer for the year ended 30 June 2018.
- The Directors draw attention to Note 2(a) to the Consolidated Financial Statements, which includes a statement of compliance with International Financial Reporting Standards.

Signed in accordance with a resolution of the Directors:

Michael Harris

Chair

Nick Burrows
Director

9 August 2018



Independent Auditor's Report

To the Members of Metro Tasmania Pty Ltd

Report on the Audit of the Consolidated Financial Report

Opinion

I have audited the financial report of Metro Tasmania Pty Ltd (the Company) and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 30 June 2018, the consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies and the directors' declaration.

In my opinion, the accompanying financial report of the Group is in accordance the *Corporations*Act 2001. including:

- giving a true and fair view of the Group's financial position as at 30 June 2018 and of its financial performance for the year then ended
- (b) complying with Australian Accounting Standards and the Corporations Regulations 2001.

Basis for Opinion

I conducted the audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. I am independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code.

The Audit Act 2008 further promotes the independence of the Auditor-General. The Auditor-General is the auditor of all Tasmanian public sector entities and can only be removed by Parliament. The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which audit powers are to be exercised. The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General's opinion are significant.

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I confirm that the independence declaration required by the *Corporations Act 2001*, was provided to the directors of the Company on the same date as this auditor's report and is included in the Directors' Report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial report of the current period. These matters were addressed in the context of my audit of the financial report as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

Why this matter is considered to be one of the Audit procedures to address the matter most significant matters in the audit included

Buses, land and buildings Refer to notes 12, 14 and 25

The Company's bus fleet, \$27.23m, land, \$8.45m, and buildings, \$6.85m, are independently revalued every three years.

In determining the value of bus, land and buildings, the Company exercises significant judgement and the valuation is highly dependent on a range of assumptions and estimates. For these reasons, the valuation of buses, land and buildings is an area requiring particular audit attention.

Calculation of depreciation of buses and buildings includes estimation of useful lives and residual values which involves a high degree of subjectivity.

Changes in assumptions underlying depreciation calculations can significantly impact the depreciation charged.

- Evaluating indexation analysis for land and buildings between formal valuations.
- Testing additions and disposals throughout the year.
- Testing the classification of capital and maintenance costs.
- Assessing depreciation expenses for each class of asset.
- Challenging management's assessment of useful lives of buildings and buses.
- Evaluating management's assessment of impairment.
- Assessing the adequacy of relevant disclosures in the financial report.

...2 of 5

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Defined benefit obligation *Refer to notes 15 and 28*

The Company had employees who were members of a defined benefit superannuation scheme. The Company's obligation under this scheme (less fair value of plan assets) was recognised in the statement of financial position and was valued at \$22.51m at 30 June 2018.

The value of the superannuation liability is significant and its estimation involves complex judgements about future events.

- Assessing the competence of the State actuary that performed the valuation.
- Evaluating information provided to the actuary.
- Engaging an independent expert to assist me to evaluate the reasonableness of the assumptions used by the State Actuary in determining the liability.
- Assessing the adequacy of relevant disclosures in the financial report.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Company's Directors' Report for the year ended 30 June 2018, but does not include the financial report and my auditor's report thereon.

My opinion on the financial report does not cover the other information and accordingly I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or my knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards, and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

...3 of 5

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Auditor's Responsibilities for the Audit of the Financial Report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due
 to fraud or error, design and perform audit procedures responsive to those risks, and
 obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion.
 The risk of not detecting a material misstatement resulting from fraud is higher than for
 one resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusion is based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including
 the disclosures, and whether the financial report represents the underlying transactions
 and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the
 entities or business activities within the Group to express an opinion on the financial
 report. I am responsible for the direction, supervision and performance of the Group audit.
 I remain solely responsible for my audit opinion.

I communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

...4 of 5

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I also provide the directors with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with the directors, I determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

21

Ric De Santi

Deputy Auditor-General

Delegate of the Auditor-General

Tasmanian Audit Office

9 August 2018 Hobart

...5 of 5

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Financial Statements

| Consolidated Statement of Financial Position | 32 |
|---|----|
| Consolidated Statement of Profit or Loss | 33 |
| Consolidated Statement of Other Comprehensive Income | 34 |
| Consolidated Statement of Changes in Equity | 35 |
| Consolidated Statement of Cash Flows | 36 |
| Notes to the Financial Statements | 37 |
| Note 1 - Reporting Entity | 37 |
| Note 2 - Basis of Preparation | 37 |
| Note 3 – Significant Accounting Policies | 38 |
| Note 4 - Revenue | 43 |
| Note 5 - Expenses | 43 |
| Note 6 - Income Tax | 44 |
| Note 7 - Cash and Cash Equivalents | 46 |
| Note 8 - Trade and Other Receivables | 46 |
| Note 9 - Inventories | 46 |
| Note 10 - Assets Held for Sale | 46 |
| Note 11 - Other Current Assets | 46 |
| Note 12 - Property, Plant and Equipment | 47 |
| Note 13 - Intangible Assets | 51 |
| Note 14 - Trade and Other Payables | 51 |
| Note 15 - Employee Benefits | 51 |
| Note 16 - Contributed Equity | 51 |
| Note 17 - Asset Revaluation Reserves | 52 |
| Note 18 - Retained Profits | 52 |
| Note 19 - Commitments for Expenditure | 52 |
| Note 20 - Related Parties | 53 |
| Note 21 - Remuneration of Auditors | 57 |
| Note 22 - Cash Flow Statement | 57 |
| Note 23 - Financial Instruments | 58 |
| Note 24 – Contingent Liabilities | 61 |
| Note 25 - Post Balance Date Events | 61 |
| Note 26 - Economic Dependency | 61 |
| Note 27 - Controlled Entity | 61 |
| Note 28 - Superannuation and Defined Benefits Plan | 61 |



Consolidated Statement of Financial Position

As at 30 June 2018

| | Note | 2018 | 2017 |
|-------------------------------|------|--------|--------|
| | | \$'000 | \$'000 |
| ASSETS | | | |
| | | | |
| CURRENT ASSETS | | | |
| Cash and cash equivalents | 7 | 25,994 | 25,163 |
| Trade and other receivables | 8 | 416 | 413 |
| Inventories | 9 | 2,168 | 1,970 |
| Assets held for sale | 10 | 185 | 108 |
| Other current assets | 11 | 982 | 809 |
| TOTAL CURRENT ASSETS | | 29,745 | 28,463 |
| NON-CURRENT ASSETS | | | |
| Property, plant and equipment | 12 | 48,261 | 44,689 |
| Intangible assets | 13 | 173 | 239 |
| Deferred tax assets | 6(d) | 9,291 | 9,205 |
| TOTAL NON-CURRENT ASSETS | | 57,725 | 54,133 |
| TOTAL ASSETS | | 87,470 | 82,596 |
| LIABILITIES | | | |
| CURRENT LIABILITIES | | | |
| Trade and other payables | 14 | 5,821 | 5,397 |
| Employee benefits | 15 | 5,546 | 5,237 |
| TOTAL CURRENT LIABILITIES | | 11,367 | 10,634 |
| NON-CURRENT LIABILITIES | | | |
| Employee benefits | 15 | 22,422 | 23,169 |
| Deferred tax liabilities | 6(d) | 2,438 | 2,534 |
| | | | |
| TOTAL NON-CURRENT LIABILITIES | | 24,860 | 25,703 |
| TOTAL LIABILITIES | | 36,227 | 36,337 |
| NET ASSETS | | 51,243 | 46,259 |
| EQUITY | | | |
| Contributed equity | 16 | 37,503 | 33,003 |
| Asset revaluation reserves | 17 | 14,346 | 12,751 |
| Retained profits / (losses) | 18 | (606) | 505 |
| TOTAL FOLLTY | | E1 247 | 44 DEO |
| TOTAL EQUITY | | 51,243 | 46,259 |

The Consolidated Statement of Financial Position is to be read in conjunction with the Notes to the Financial Statements.

Consolidated Statement of Profit or Loss

For the year ended 30 June 2018

| | Note | 2018 | 2017 |
|--------------------------------------|------|----------|----------|
| REVENUE | | \$'000 | \$'000 |
| | 1(2) | 51.457 | 49,918 |
| Passenger transport operations | 4(a) | 51,653 | |
| Other income | 4(b) | 982 | 783 |
| Financial income | 4(c) | 578 | 531 |
| | | 53,213 | 51,232 |
| EXPENSES | | | |
| Passenger transport operations | 5(a) | (40,031) | (39,365) |
| Engineering and maintenance services | 5(b) | (7,319) | (7,566) |
| Administration and general | 5(c) | (6,824) | (6,400) |
| Finance costs | 5(d) | (975) | (918) |
| | | | |
| | | (55,149) | (54,249) |
| | | | |
| Profit/(loss) before income tax | | (1,936) | (3,017) |
| | | | |
| Income tax(expense)/benefit | 6(a) | 579 | 901 |
| | | | |
| Profit/(loss) for the year | | (1,357) | (2,116) |

The Consolidated Statement of Profit or Loss is to be read in conjunction with the Notes to the Financial Statements.

Consolidated Statement of Other Comprehensive Income

For the year ended 30 June 2018

| | Note | 2018 \$'000 | 2017 \$'000 |
|--|-------|----------------|----------------|
| Profit/(loss) for the year | | (1,357) | (2,116) |
| Other comprehensive income | | | |
| Items that will not be reclassified subsequently to profit or loss | | | |
| Net asset revaluation increment/(decrement) | 12(b) | 1,620 | (129) |
| Actuarial gain/(loss) on defined benefit plan | 28 | 618 | 3,849 |
| Income tax on other comprehensive income | 6(c) | (397) | (1,116) |
| Total other comprehensive income for the year, net of income tax | | 1,841 | 2,604 |
| Total comprehensive income for the year | | 484 | 488 |

The Consolidated Statement of Other Comprehensive Income is to be read in conjunction with the Notes to the Financial Statements.

Consolidated Statement of Changes in Equity

For the year ended 30 June 2018

| For the year ended 30 June 2018 | Contributed equity | Asset revaluation reserves | Retained profits/ (losses) | Total |
|---|-----------------------|----------------------------------|----------------------------------|---------|
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Balance at 1 July 2017 | 33,003 | 12,751 | 505 | 46,259 |
| Profit/(loss) | - | - | (1,357) | (1,357) |
| Other comprehensive income: | | | | |
| Net asset revaluation increment/(decrement) | - | 1,620 | | 1,620 |
| Actuarial gain/(loss) on defined benefits plans | - | - | 618 | 618 |
| Income tax relating to components of other comprehensive income | - | - | (397) | (397) |
| Total comprehensive income for the year | - | 1,620 | (1,136) | 484 |
| Transfers between reserves | - | (25) | 25 | - |
| | | | | |
| Equity contribution | 4,500 | - | - | 4,500 |
| Balance as at 30 June 2018 | 37,503 | 14,346 | (606) | 51,243 |
| For the year ended 30 June 2017 | | | | |
| Tor the year chaca so balle 2017 | Contributed equity | Asset revaluation reserves | Retained profits/ (losses) | Total |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| | | | | |
| Balance at 1 July 2016 | 28,503 | 12,923 | (155) | 41,271 |
| Profit/(loss) | _ | - | (2,116) | (2,116) |
| Other comprehensive income: | | | | |
| Net asset revaluation increment/(decrement) | _ | (129) | - | (129) |
| Actuarial gain/(loss) on defined benefits plans | | | 3,849 | 3,849 |
| Income tax relating to components of other comprehensive income | - | 39 | (1,155) | (1,116) |
| Total comprehensive income for the year | | (90) | 578 | 488 |
| Transfers between reserves | - | (82) | 82 | - |
| Equity contribution | 4,500 | - | - | 4,500 |
| Balance as at 30 June 2017 | 33,003 | 12,751 | 505 | 46,259 |

The Consolidated Statement of Changes in Equity is to be read in conjunction with the Notes to the Financial Statements.

Consolidated Statement of Cash Flows

For the year ended 30 June 2018

| | Note | 2018 | 2017 |
|--|----------|----------|----------|
| | | \$'000 | \$'000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Cash receipts from sales and service contracts | | 54,995 | 52,196 |
| Interest received | | 594 | 531 |
| Cash paid to suppliers and employees | | (52,728) | (50,167) |
| Net cash from operating activities | 22(a) | 2,861 | 2,560 |
| CASH FLOWS USED IN INVESTING ACTIVITIES | | | |
| Proceeds from sale of property, plant and equipment | | 107 | 114 |
| Acquisition of property, plant and equipment | | (6,637) | (4,675) |
| Net cash used in investing activities | | (6,530) | (4,561) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | |
| Equity contribution | | 4,500 | 4,500 |
| Net cash from financing activities | | 4,500 | 4,500 |
| Net increase/(decrease) in cash and cash equivalents | | 831 | 2,499 |
| Cash and cash equivalents at the beginning of the financial year | | 25,163 | 22,664 |
| Cash and cash equivalents at the end of the financial year | 22(b), 7 | 25.994 | 25,163 |

The Consolidated Statement of Cash Flows is to be read in conjunction with the Notes to the Financial Statements.

Note 1. REPORTING ENTITY

Metro Tasmania Pty Ltd (the "Company") is a Tasmanian State Owned Company domiciled in Australia. The address of the Company's registered office is 212 - 220 Main Road, Moonah, Tasmania. The Consolidated Financial Statements as at and for the year ended 30 June 2018 comprise the Company and its subsidiary Metro Coaches (Tas) Pty Ltd (together referred to as "Metro").

Note 2. BASIS OF PREPARATION

(a) Statement of Compliance

The Consolidated Financial Statements are in accordance with:

- Australian Accounting Standards, including the Australian equivalents to International Financial Reporting Standards (AIFRS) and Interpretations;
- · Treasurer's Instructions issued under the Government Business Enterprises Act 1995; and
- Financial disclosure requirements of the Corporations Act 2001, where applicable to the operations of Metro and its subsidiaries, and other requirements of the law.

In complying with AIFRS, Metro is ensuring that the Consolidated Financial Statements and accompanying notes are also compliant with International Financial Reporting Standards.

The Consolidated Financial Statements were authorised for issue by the Board of Directors on 9 August 2018.

(b) Basis of Measurement

These Consolidated Financial Statements have been prepared on an accrual basis and are based on historical costs and do not take into account changing money values except for land, buildings and buses which are measured at fair value. The accounting policies have been consistently applied, unless otherwise stated.

(c) Functional and Presentation Currency

These Consolidated Financial Statements are presented in Australian dollars, which is Metro's functional currency.

Metro is an entity referred to in ASIC Class Order 98/100 dated 10 July 1998 and in accordance with that Class Order, all financial information presented in Australian dollars has been rounded to the nearest thousand unless otherwise stated.

Due to rounding, some figures may not add exactly to the totals.

(d) Judgements and Assumptions

In the application of Australian Accounting Standards, Metro is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Judgements made by Metro that have significant effects on the Financial Statements are disclosed in the relevant notes to the Financial Statements.

Metro has made no assumptions concerning the future that may cause a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Examples of judgements, estimates and assumptions include, and are not limited to:

- Impairment (Trade and Other Receivables, Inventory, Plant, Property and Equipment and Assets held for Sale) -Notes 3 (k), 8, 9, 10 and 12;
- Measurement of defined benefit obligations (Employee Benefits)- Notes 3 (n) and 28;
- Revaluation of buses (Property, Plant and Equipment) Notes 3(j) and 12;

- · Depreciation and Amortisation (Property, Plant and Equipment) Notes 3 (j) and 12; and
- · Provisions- Notes 3(o) and 15.

(e) Changes in Accounting Policies and Estimates

Impact of new and revised Accounting Standards

There are no new or revised Standards and Interpretations that have been issued by the AASB.

Impact of new and revised Accounting Standards yet to be applied

The Standards and Interpretations listed below were in issue but not yet effective and are yet to be applied:

 AASB 15 Revenue from Contracts with Customers, and AASB 2014-5 Amendments to Australian Accounting Standards arising from AASB 15 (effective from 1 January 2018).

Under the new standard, a single model that applies to contracts with customers and two approaches to recognising revenue, at a point in time or over time is proposed. The model features a contract-based five-step analysis of transactions to determine whether, how much and when revenue is recognised.

Metro has assessed the impact and concluded that there will be no financial impact on the financial statements.

 AASB 9 Financial Instruments and the relevant amending standards (effective from 1 January 2018).

The final version of AASB9 replaces AASB139 Financial Instruments: Recognition and Measurement.

This standard introduces new requirements for classifying and measuring financial assets and maintains the existing amortised cost measurement basis for financial liabilities. A new impairment model based on expected credit losses will apply. A new hedge accounting model has been put in place that is designed to be more closely aligned with how entities undertake risk management activities.

A review of the impact of this standard has been undertaken and management expects that it will not have a material impact on the financial statements.

• AASB 16 Leases (effective from 1 January 2019)

AASB 16 introduces a single lessee accounting model and requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. A lessee is required to recognise a right-of-use asset representing its right to use the underlying leased asset and a lease liability representing its obligations to make lease payments.

A full review of the impact of this standard has been undertaken and management expects that it will not have a material impact on the financial statements. Refer to Note 19 for lease commitments.

Note 3. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Consolidation

The Consolidated Financial Statements have been prepared by combining the Financial Statements of all the entities that comprise the economic entity, being Metro Tasmania Pty Ltd (the parent entity) and its controlled entity Metro Coaches (Tas) Pty Ltd. Refer to Note 27. Consistent accounting policies have been employed in the preparation and presentation of the Consolidated Financial Statements.

In preparing the Consolidated Financial Statements, all inter-company transactions, balances, income and expenses are eliminated in full.

(b) Goods and Services Tax (GST)

Revenue, expenses, assets and liabilities are recognised net of the amount of GST, except for receivables and payables that are recognised inclusive of GST or where GST is not recoverable.

The net amount of GST recoverable from, or payable to, the Australian Taxation Office (ATO) is included as a current asset or liability in the Consolidated Statement of Financial Position.

Cash flows are included in the Consolidated Statement of Cash Flows on a gross basis. The GST components of cash flows arising from investing and financing activities, which are recoverable from the ATO, are classified as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to the ATO.

(c) Revenue

Passenger transport operations revenue

Ticket fares revenue is recognised at the time the ticket is purchased.

Service contract revenue is recognised when received.

Greencard top-ups are accounted for using a Greencard liability account. Greencard revenue is recognised at the time the boarding is made with a corresponding offset to the Greencard liability account.

Other income

The net gain (loss) of non-current asset sales are included as income (expenses) at the date control passes to the buyer, usually when an unconditional contract of sale is signed.

The net gain or loss on disposal is calculated as the difference between the carrying amount of the asset at the time of disposal and the net proceeds on disposal.

Financial income

Interest is recognised as it accrues.

(d) Cash and Cash Equivalents

Cash and cash equivalents comprise cash on hand, cash at banks and call deposits with original maturities of three months or less.

(e) Trade and Other Receivables

Trade and other receivables are recorded at nominal amounts due less any provision for impairment and are recognised on delivery of services to customers. Metro's principal revenue streams are from State Government Contracts and ticket fares. Accordingly, exposure to credit risk is minimal. An estimate for impairment is made when collection of the full amount is no longer probable. Impaired receivables are written off when identified.

(f) Assets held for sale

Assets which satisfy the criteria in AASB 5 'Non- Current Assets Held for Sale' are transferred to current assets and separately disclosed as assets held for sale on the face of the Consolidated Statement of Financial Position. These assets are measured at the lower of carrying amount and fair value less costs to sell. These assets cease to be depreciated from the date which they satisfy the held for sale criteria.

(g) Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to Metro prior to the end of the financial year which are unpaid. Measurement is based on the agreed purchase/contract cost. The amounts are unsecured and are usually paid within 30 days of recognition.

(h) Financial Instruments

It is not current Metro policy to utilise derivative financial instruments as a means of managing exposure to risks.

Recognition and initial measurement

Financial instruments, incorporating financial assets and financial liabilities, are recognised and classified as set out below:

(i) Loans and receivables

Loans and receivables are non-derivative financial assets with determinable payments that are not quoted in an active market and are subsequently measured at amortised cost using the effective interest rate method.

(ii) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost using the effective interest rate method.

(i) Inventories

Inventories are valued at the lower of cost or net realisable value and consists of bus spare parts, fuel and consumable stores.

(j) Property, Plant and Equipment

Items of property, plant and equipment greater than \$1,000 are capitalised and measured at cost less accumulated depreciation and impairment loss with the exception of land, buildings and the bus fleet which are independently valued at fair value.

Assets held for sale within the next twelve months are disclosed as current assets.

Revaluations

The bus fleet, land and buildings are independently revalued on a three yearly basis. An indexation analysis for land and buildings is performed in subsequent years to ensure they reflect fair value at balance date. All other property, plant and equipment are also revalued with sufficient regularity to ensure they reflect fair value at balance date.

Revaluation increments are recognised in other comprehensive income and/or accumulated in equity under asset revaluation reserve. The increment is recognised in profit or loss to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss.

Revaluation decrements are recognised in profit or loss. However, revaluation decrements are recognised in other comprehensive income to the extent of any credit balance existing in the asset revaluation reserve in respect of that asset. The decrease recognised in other comprehensive income reduces the amount accumulated in equity under asset revaluation reserve.

Depreciation

Depreciation is recognised in the Consolidated Statement of Profit or Loss on a straight line basis over the estimated useful lives of each part of an item of property, plant and equipment (excluding land and the bus fleet) as follows:

| Buildings | 40 years |
|--|----------|
| Route infrastructure | 10 years |
| Office equipment | 4 years |
| Electronic ticketing and communication equipment | 10 years |
| CCTV equipment | 5 years |
| Plant and equipment | 10 years |
| Auxiliary vehicles | 4 years |

Land is not depreciated.

The bus fleet is depreciated using the 'Fleet Depreciation Profile' with an effective life of 30 years as recommended by the independent valuer.

(k) Impairment of Assets

The carrying values of tangible and intangible assets are reviewed at each reporting date for impairment when events or changes in circumstances indicate that the carrying value may exceed the recoverable amount. The asset is then written down to the recoverable amount. Recoverable amount is the greater of fair value less costs to sell and value in use.

(l) Intangible Assets

Intangible assets are valued at fair value where an active market exists or recognised at cost where no active market exists.

Amortisation is recognised in the Consolidated Statement of Profit or Loss on a straight-line basis over the estimated useful lives of intangible assets from the date that they are available for use as follows:

Licences 4 years

Computer software 4 years

(m) Leases

Lease payments for the operating leases on property where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

(n) Employee Benefits

Employee benefits expected to be settled within one year have been measured at the amounts expected to be paid. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits. Discount rates used reflect Corporate bond rates that closely match the terms of maturity of the related liabilities.

Compensated benefits

Annual leave

The provision for annual leave represents the amount Metro has a present obligation to pay resulting from employees' services provided up to balance date. Those liabilities expected to be realised within 12 months are measured as the amount expected to be paid. Balances expected to be realised after 12 months are discounted. The provision has been calculated at the amounts expected to be paid when the liability is settled and includes superannuation on-costs.

Long service leave

The provision for long service leave represents the present value of the estimated future cash outflow to be made by the employer resulting from employees' services provided up to balance date. In determining the liability for employee benefits, account has been taken of future increases in wage and salary rates, and Metro's experience with staff departures. Related superannuation on-costs also have been included in the liability.

Retirement benefits

Defined benefit superannuation plan

The State Actuary has provided actuarial calculations of the current benefit of the defined benefit liability under the Retirement Benefits Fund (RBF) for current and former employees of Metro. The defined benefit section of RBF is closed to new members. All new members receive accumulation only benefits.

The RBF is a defined benefit fund which pays lump sum and pension benefits to members upon retirement (most of which are calculated as a multiple of the member's final average salary). The RBF has Contributory members, Compulsory preserved members and Pensioners.

Actuarial gains and losses are recognised in full, directly in retained earnings, in the period in which they occur, and presented in the Consolidated Statement of Other Comprehensive Income and the Consolidated Statement of Changes in Equity. Interest costs are recognised in finance costs and service costs are recognised in employee and related expenses in the Consolidated Statement of Profit or Loss. Details are referred to at Note 28.

(o) Provisions

A provision is recognised when there is a present, legal or constructive obligation as a result of a past event and it is probable that an outflow of economic benefits will be required to settle the obligation, the timing or amount of which is uncertain.

Dividends

Dividends payable are recognised in the reporting period in which they are declared, for the entire undistributed amount, regardless of the extent to which they will be paid in cash. No dividend was recommended by the Board prior to the end of the current or previous financial years.

(p) Income Tax

The charge for current tax expense is based on the profit for the year adjusted for any non assessable or disallowed items. It is calculated using the tax rates that have been enacted or are substantially enacted by the balance date.

Deferred tax is accounted for using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the Consolidated Financial Statements. No deferred income tax is recognised from the initial recognition of an asset or liability, excluding a business combination, where there is no effect on accounting or taxable profit or loss.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or liability is settled. Deferred tax is recognised in the income statement except where it relates to items that may be recognised directly into equity, in which case the deferred tax is adjusted directly against equity. The carrying amounts of tax assets and liabilities have been calculated at the current income tax rate of 30%.

Deferred income tax assets are recognised to the extent that it is probable that future tax profits will be available against which deductible temporary differences can be utilised.

The amount of benefits brought to account or which may be realised in the future is based on the assumption that no adverse change will occur in income taxation legislation and the anticipation that Metro will derive sufficient future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

Metro's current service contract with Department of State Growth (DSG) expires 31 December 2018. It is probable that future tax profits will be achieved in the medium to long term once sustainable service contracts are negotiated as part of the contract renewal process currently underway with DSG. Therefore, it is considered appropriate to continue to recognise deferred income tax assets.

(q) Tax Consolidation

The parent entity and its wholly owned Australian resident subsidiary formed a tax consolidated group with effect from 1 July 2004 and are therefore taxed as a single entity from that date. The head entity within the tax consolidated group is Metro Tasmania Pty Ltd and the subsidiary entity is Metro Coaches (Tas) Pty Ltd.

(r) Segment Reporting

Metro operates bus services in Hobart, Launceston and Burnie. There are no reportable segments as the economic risks and returns in each location are similar given the New Services Contract with Government.

| | 2018 | 2017 |
|---|--------|--------|
| Note 4. REVENUE | \$'000 | \$'000 |
| (a) Passenger transport operations | | |
| Service contracts | 39,014 | 37,793 |
| Ticket fares | 12,639 | 12,125 |
| | 51,653 | 49,918 |
| (b) Other income | | |
| Profit on disposal of property, plant and equipment | 32 | 57 |
| Advertising income | 569 | 545 |
| Rental income | 6 | 8 |
| Other income | 375 | 173 |
| | 982 | 783 |
| (c) Financial income | | |
| Interest income | 578 | 531 |
| | 578 | 531 |
| Total income | 53,213 | 51,232 |

| | 2018 | 2017 |
|--|--------|--------|
| Note 5. EXPENSES | \$'000 | \$'000 |
| (a) Passenger transport operations | | |
| Fuel | 4,638 | 4,261 |
| Employee and related expenses | 28,401 | 28,060 |
| Depreciation and amortisation expenses | 3,850 | 3,592 |
| Other expenses | 3,142 | 3,452 |
| | 40,031 | 39,365 |
| | | |
| (b) Engineering and maintenance services | | |
| Maintenance expense | 4,477 | 4,510 |
| Employee and related expenses | 2,514 | 2,751 |
| Depreciation and amortisation expenses | 328 | 305 |
| | 7,319 | 7,566 |
| | | |
| (c) Administration and general | | |
| Employee and related expenses | 3,785 | 3,522 |
| Depreciation and amortisation expenses | 422 | 424 |
| Other expenses | 2,617 | 2,454 |
| | 6,824 | 6,400 |
| | | |
| (d) Finance costs | | |
| Actuarial interest costs | 975 | 918 |
| | 975 | 918 |
| Total expenses | 55,149 | 54,249 |

| | 2018 | 2017 |
|---|--------|---------|
| Note 6. INCOME TAX | \$'000 | \$'000 |
| (a) Income tax expense recognised in the Statement of Profit or Loss | | |
| Current tax expense | | |
| Current tax | (135) | (259) |
| Deferred tax expense | | |
| Decrease/(increase) in deferred tax asset | 49 | 872 |
| Increase/(decrease) in deferred tax liability | (96) | (398) |
| Less recognised directly in equity | (397) | (1,116) |
| Income tax expense/(benefit) | (579) | (901) |
| (b) Numerical reconciliation of income tax expense to prima facie tax payable | | |
| Prima facie tax/(tax benefit) on profit/(loss) from operating activities before income tax at 30% (2017: 30%) | (581) | (905) |
| Add tax effect of: | | |
| Entertainment (non-deductible) | 2 | 4 |
| | (579) | (901) |
| (c) Income tax expense recognised directly to equity | | |
| Property, plant and equipment (Note 17) | - | 39 |
| Superannuation (Note 18) | (397) | (1,155) |
| | (397) | (1,116) |
| (d) Non-current and deferred tax balances | | |
| Assets: | | |
| Deferred tax assets | 9,291 | 9,205 |
| | 9,291 | 9,205 |
| Liabilities: | | |
| Deferred tax liability | 2,438 | 2,534 |
| | 2,438 | 2,534 |
| | 6,853 | 6,671 |

Note 6. INCOME TAX (continued)

| 2018 | Opening balance 1 July 2017 | Prior year adjustment | Recognised in the Statement of Other Comprehensive Income | Recognised in equity | Balance at 30 June 2018 |
|-------------------------------|-----------------------------------|--------------------------|---|-------------------------|-------------------------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Superannuation | 6,908 | - | 30 | (185) | 6,753 |
| Tax losses | 259 | - | 135 | - | 394 |
| Employee benefits | 1,666 | - | 82 | - | 1,748 |
| Accrued costs | 344 | - | 51 | - | 395 |
| Other provisions | 28 | - | (26) | - | 2 |
| Prepayments | (69) | - | - | - | (69) |
| Inventories | (46) | - | (14) | - | (60) |
| Property, plant and equipment | (2,404) | - | 318 | (212) | (2,298) |
| Accrued income | (15) | - | 3 | - | (12) |
| Total | 6,671 | - | 579 | (397) | 6,853 |

| 2017 | Opening balance 1 July 2016 | Prior year adjustment | Recognised in the Statement of Other Comprehensive Income | Recognised in equity | Balance at 30 June 2017 |
|-------------------------------|-----------------------------------|--------------------------|---|-------------------------|-------------------------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Superannuation | 7,971 | _ | 92 | (1,155) | 6,908 |
| Tax losses | _ | _ | 259 | _ | 259 |
| Employee benefits | 1,509 | | 157 | _ | 1,666 |
| Accrued costs | 307 | - | 37 | | 344 |
| Other provisions | 32 | | (4) | _ | 28 |
| Prepayments | (67) | - | (2) | - | (69) |
| Inventories | (58) | - | 12 | - | (46) |
| Property, plant and equipment | (2,803) | - | 360 | 39 | (2,404) |
| Accrued income | (5) | - | (10) | _ | (15) |
| Total | 6,886 | - | 901 | (1,116) | 6,671 |

| | 2018 | 2017 |
|-----------------------------------|--------|--------|
| Note 7. CASH AND CASH EQUIVALENTS | \$'000 | \$'000 |
| Cash at bank and on hand | 1,747 | 2,622 |
| Call deposit at Tascorp | 3,247 | 4,681 |
| Term deposits | 21,000 | 17,860 |
| | 25,994 | 25,163 |

| | 2018 | 2017 |
|-------------------------------------|--------|--------|
| Note 8. TRADE AND OTHER RECEIVABLES | \$'000 | \$'000 |
| Trade receivables | 155 | 177 |
| Other receivables | 261 | 236 |
| | 416 | 413 |

| | 2018 | 2017 |
|---------------------------------|--------|--------|
| Note 9. INVENTORIES | \$'000 | \$'000 |
| Inventories | 2,173 | 2,062 |
| Less provision for obsolescence | (5) | (92) |
| | 2,168 | 1,970 |

| | 2018 | 2017 |
|-------------------------------|--------|--------|
| Note 10. ASSETS HELD FOR SALE | \$'000 | \$'000 |
| Property, plant and equipment | 185 | 108 |
| | 185 | 108 |

Assets held for sale relates to 38 buses (2017: 16 buses) and are expected to be settled within 12 months. The level 2 fair value of the buses as at 30 June 2018 is \$185,000 (2017: \$108,000).

| | 2018 | 2017 |
|-------------------------------|--------|--------|
| Note 11. OTHER CURRENT ASSETS | \$'000 | \$'000 |
| Prepayments | 982 | 809 |
| | 982 | 809 |

| lote 12. PROPERTY, PLANT AND EQUIPMENT | 2018 \$'000 | 2017 \$'000 |
|--|----------------|----------------|
| a) Carrying amounts | | |
| Land and buildings | | |
| Land | | |
| At fair value | 8,450 | 7,535 |
| Total | 8,450 | 7,535 |
| Buildings | | |
| At fair value | 6,850 | 6,328 |
| Less: accumulated depreciation | - | (314) |
| Total | 6,850 | 6,014 |
| Total land and buildings | 15,300 | 13,549 |
| Buses | | |
| At fair value | 33,333 | 27,225 |
| Less: accumulated depreciation | (6,101) | (2,969) |
| Total | 27,232 | 24,256 |
| Route infrastructure | | |
| At cost | 3,647 | 3,525 |
| Less: accumulated depreciation | (2,566) | (2,391) |
| Total | 1,081 | 1,134 |
| Office equipment | | |
| At cost | 1,726 | 1,717 |
| Less: accumulated depreciation | (1,457) | (1,355) |
| Total | 269 | 362 |
| Electronic ticketing & communication equipment | | |
| At cost | 5,098 | 5,092 |
| Less: accumulated depreciation | (4,329) | (3,817) |
| Total | 769 | 1,275 |

| | 2018 | 2017 |
|---|---------|--------|
| ote 12. PROPERTY, PLANT AND EQUIPMENT (continued) | \$'000 | \$'000 |
| CCTV Equipment | | |
| At cost | 1,467 | 1,376 |
| Less: accumulated depreciation | (1,305) | (1,267 |
| Total | 162 | 109 |
| Plant and equipment | | |
| At cost | 1,703 | 1,538 |
| Less: accumulated depreciation | (922) | (83] |
| Total | 781 | 70 |
| Auxiliary vehicles | | |
| At cost | 400 | 42 |
| Less: accumulated depreciation | (205) | (170 |
| Total | 195 | 25 |
| Work in progress | | |
| At cost | 2,472 | 3,04 |
| Total | 2,472 | 3,04 |
| Total property, plant and equipment | 48,261 | 44,68 |

Note 12. PROPERTY, PLANT AND EQUIPMENT (continued)

(b) Reconciliation of movements in carrying amounts

| 2018 | Land | Buildings | Buses | Route infra- Office structure equipment | Office equipment | Electronic ticketing and Office communication pment equipment | CCTV equipment | CCTV Plant and Auxiliary Work in equipment equipment vehicles progress | Auxiliary vehicles | Work in progress | Total |
|---|---------------|---------------|-----------------------------|---|---------------------|--|-------------------|--|-----------------------|---------------------|--------------|
| | at fair value | at fair value | at fair value at fair value | at cost | at cost | atcost | at cost | at cost | at cost | at cost | |
| | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 |
| Carrying amount at 1 July | 7,535 | 6,014 | 24,256 | 1,134 | 362 | 1,275 | 109 | 707 | 255 | 3,042 | 3,042 44,689 |
| Additions | - | - | 3,852 | 129 | 26 | 9 | 16 | 182 | 29 | 2,216 | 6,588 |
| Disposals | - | - | (27) | (3) | - | - | - | (2) | (23) | - | (55) |
| Revaluation increments/ (decrements) | 915 | 988 | | ı | ı | ı | ı | ' | ı | ı | 1,903 |
| Impairment losses | 1 | 1 | (283) | 1 | 1 | 1 | 1 | 1 | 1 | 1 | (283) |
| Net transfers | - | - | 2,678 | - | - | - | - | - | - | (2,786) | (108) |
| Depreciation | - | (152) | (3,244) | (179) | (149) | (512) | (38) | (106) | (63) | - | (4,473) |
| Carrying amount at 30 June | 8,450 | 6,850 | 27,232 | 1,081 | 269 | 769 | 162 | 781 | 195 | 2,472 | 48,261 |
| | | | | | | | | | | | |

| | | | | Route infra- | Offlice | Electronic ticketing and Office communication | CCTV | CCTV Plant and Auxiliary Work in | Auxiliary | Work in | |
|---|---|----------------|---------------|---------------------------|-----------|---|---------------------------------------|----------------------------------|-----------|----------|--------------|
| 2017 | Land | Land Buildings | Buses | Buses structure equipment | equipment | equipment | equipment equipment vehicles progress | equipment | vehicles | progress | Total |
| | at fair value at fair value at fair value | at fair value | at fair value | at cost | at cost | at cost | at cost | at cost | at cost | at cost | |
| | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 | \$,000 |
| Carrying amount at 1 July | 7,535 | 6,170 | 26,823 | 1,168 | 281 | 1,752 | 20 | 466 | 260 | 1 | 44,505 |
| Additions | ı | 1 | 722 | 138 | 213 | 31 | 82 | 328 | 152 | 3,042 | 4,708 |
| Disposals | 1 | 1 | (14) | 1 | 1 | 1 | 1 | 1 | (46) | 1 | (63) |
| Revaluation increments/ (decrements) | ı | ı | (129) | 1 | 1 | ı | ı | ı | ı | ı | (129) |
| Impairment losses | 1 | 1 | (34) | 1 | 1 | 1 | ı | 1 | 1 | 1 | (34) |
| Net transfers | ı | I | (108) | 1 | I | 1 | ı | ı | ı | ı | (108) |
| Depreciation | ı | (156) | (3,004) | (172) | (132) | (508) | (23) | (87) | (108) | ı | (4,190) |
| Carrying amount at 30 June | 7,535 | 6,014 | 24,256 | 1,134 | 362 | 1,275 | 109 | 707 | 255 | 3,042 | 3,042 44,689 |

Note 12. PROPERTY, PLANT AND EQUIPMENT (continued)

(c) Fair value measurement of buses and land and buildings

Metro's buses and land and buildings are stated at their revalued amounts, being the fair value at the date of revaluation, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An independent fair value valuation of 'in service' buses was performed as at 30 June 2016 by Mr R.A. van Raay FAPI, FRICS, ASA, AFAIM, CMILT, Certified Practising Valuer of PricewaterhouseCoopers.

The valuation was performed on the basis of 'fair value' in accordance with the requirements of AASB 116 (Property, Plant & Equipment) and AASB113 (Fair Value Measurement).

Fair value reflects the intention to determine a value that is equitable to both paties. Fair value is defined as "the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction".

The Metro fleet was valued based on the assumption that the business is a continuing one and is based on level 2 inputs - sale prices of a comparable bus at the same age and type. The depreciation profile is based on a diminishing value method incorporating a 30 year life with a 2% residual value.

An independent fair value valuation of land and buildings was performed as at 30 June 2018 by the Opteon Property Group.

This valuation was performed on an 'in use' basis assuming that the properties will continue to be used by Metro, are not surplus to Metro's current needs and Metro does not intend to vacate the premises. The valuer assessed the value assuming a notional 10 year lease using market rates for similar accommodation in the area and considering the location and quality of the accommodation currently situated on each site. Sales transactions and information such as site area and zoning were analysed in arriving at rate per square metre. Under the capitalisation method used, the annual income was calculated and then any outgoings were deducted to arrive at the net market income.

The net market income was then divided by the percentage return (known as the capitalisation rate) required by prospective purchases to arrive at the capitalised value. The valuer used the capitalisation rate of 7.75% which was based on the analysis of sales.

Details of Metro's buses and land and buildings and information about the fair value hierarchy as at 30 June 2018 are as follows:

| | Level 1 | Level 2 | Level 3 | Fair Value as at 30 June 2018 |
|--------------------|---------|---------|---------|-------------------------------|
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Buses | | 27,232 | | 27,232 |
| Land and buildings | | 15,300 | | 15,300 |

There were no transfers between Level 1 and Level 2 during the year.

Had Metro's buses, land and buildings been measured on a historical cost basis, their carrying amount would have been as follows:

| | 2018 | 2017 |
|--------------------|--------|--------|
| | \$'000 | \$'000 |
| Buses | 21,512 | 17,340 |
| Land and buildings | 7,594 | 7,708 |

| | 2018 | 2017 |
|--|--|--|
| Note 13. INTANGIBLE ASSETS | \$'000 | \$'000 |
| a) Carrying amounts | | |
| Computer software | | |
| At cost | 1 324 | 1 263 |
| Less: accumulated amortisation | (1,151) | (1,024) |
| Total | 173 | 239 |
| Total intangibles | 173 | 239 |
| b) Reconciliation of movements in carrying amounts | | |
| Carrying amount at 1 July | 239 | 336 |
| Additions- other development | 61 | 35 |
| Disposals | - | _ |
| Amortisation | (127) | (132) |
| Carrying amount at 30 June | 173 | 239 |
| | 2018 | 2017 |
| Note 14. TRADE AND OTHER PAYABLES | \$'000 | \$'000 |
| Trade creditors and accruals | 5.299 | 4,971 |
| | | 4,971 |
| | E22 | |
| Employee benefits oncosts | 522 5.821 | |
| | 522 5,821 | 5,397 |
| | 5,821 | 5,397 |
| | 5,821 2018 | 5,397 2017 |
| Employee benefits oncosts | 5,821 | 5,397 |
| Employee benefits oncosts Note 15. EMPLOYEE BENEFITS Current: | 5,821 2018 \$'000 | 5,397 2017 \$'000 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits | 5,821 2018 | 5,397 2017 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: | 5,821 2018 \$'000 | 5,397 2017 \$'000 1,062 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages | 5,821 2018 \$'000 1,346 | 5,397 2017 \$'000 1,062 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages Annual leave | 5,821 2018 \$'000 1,346 719 1,429 | 5,397 2017 \$'000 1,062 800 1,376 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages | 5,821 2018 \$'000 1,346 719 1,429 2,052 | 5,397 2017 \$'000 1,062 800 1,376 1,999 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages Annual leave | 5,821 2018 \$'000 1,346 719 1,429 | 5,397 2017 \$'000 1,062 800 1,376 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages Annual leave Long service leave Non-current: | 5,821 2018 \$'000 1,346 719 1,429 2,052 5,546 | 5,397 2017 \$'000 1,062 800 1,376 1,999 5,237 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages Annual leave Long service leave Non-current: Retirement benefits | 5,821 2018 \$'000 1,346 719 1,429 2,052 | 5,397 2017 \$'000 1,062 800 1,376 1,999 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages Annual leave Long service leave Non-current: Retirement benefits Compensated benefits: | 5,821 2018 \$'000 1,346 719 1,429 2,052 5,546 21,163 | 5,397 2017 \$'000 1,062 800 1,376 1,999 5,237 21,965 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages Annual leave Long service leave Non-current: Retirement benefits | 5,821 2018 \$'000 1,346 719 1,429 2,052 5,546 21,163 | 5,397 2017 \$'000 1,062 800 1,376 1,999 5,237 21,965 1,204 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages Annual leave Long service leave Non-current: Retirement benefits Compensated benefits: | 5,821 2018 \$'000 1,346 719 1,429 2,052 5,546 21,163 | 5,397 2017 \$'000 1,062 800 1,376 1,999 5,237 21,965 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages Annual leave Long service leave Non-current: Retirement benefits Compensated benefits: | 5,821 2018 \$'000 1,346 719 1,429 2,052 5,546 21,163 1,259 22,422 27,968 | 5,397 2017 \$'000 1,062 800 1,376 1,999 5,237 21,965 1,204 23,169 28,406 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages Annual leave Long service leave Non-current: Retirement benefits Compensated benefits: | 5,821 2018 \$'000 1,346 719 1,429 2,052 5,546 21,163 | 5,397 2017 \$'000 1,062 800 1,376 1,999 5,237 21,965 1,204 23,169 28,406 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages Annual leave Long service leave Non-current: Retirement benefits Compensated benefits: Long service leave | 5,821 2018 \$'000 1,346 719 1,429 2,052 5,546 21,163 1,259 22,422 27,968 2018 \$'000 | 5,397 2017 \$'000 1,062 800 1,376 1,999 5,237 21,965 1,204 23,169 28,406 2017 \$'000 |
| Note 15. EMPLOYEE BENEFITS Current: Retirement benefits Compensated benefits: Accrued salaries and wages Annual leave Long service leave Non-current: Retirement benefits Compensated benefits: Long service leave | 5,821 2018 \$'000 1,346 719 1,429 2,052 5,546 21,163 1,259 22,422 27,968 | 5,397 2017 \$'000 1,062 800 1,376 1,999 5,237 21,965 1,204 23,169 28,406 |

Note 17. ASSET REVALUATION RESERVES

| 2018 | Land and buildings \$'000 | Buses \$'000 | Total \$'000 |
|--|------------------------------|-----------------|-----------------|
| Balance at beginning of financial year | 3,973 | 8,778 | 12,751 |
| Revaluation increments/(decrements) | 1,903 | - | 1,903 |
| Impairment losses | - | (283) | (283) |
| Disposal of revalued buses | - | (25) | (25) |
| Deferred tax asset/(liability) | - | - | - |
| Balance at end of financial year | 5,876 | 8,470 | 14,346 |

| 2017 | Land and buildings | Buses | Total |
|--|--------------------|--------|--------|
| | \$'000 | \$'000 | \$'000 |
| Balance at beginning of financial year | 3,973 | 8,950 | 12,923 |
| Revaluation increments/(decrements) | - | (129) | (129) |
| Disposal of revalued buses | - | (82) | (82) |
| Deferred tax asset/(liability) | - | 39 | 39 |
| Balance at end of financial year | 3,973 | 8,778 | 12,751 |

The asset revaluation reserves are used to record increments and decrements on the revaluation of non-current assets. Where a revalued asset is sold that portion of the asset revaluation reserve which relates to that asset is transferred to retained profits.

| | 2018 | 2017 |
|--|---------|---------|
| Note 18. RETAINED PROFITS | \$'000 | \$'000 |
| Balance at beginning of financial year | 505 | (155) |
| Net profit/(loss) | (1,357) | (2,116) |
| Revaluation increments (decrements) attributable to assets disposed of during the year | 25 | 82 |
| Defined benefit plan actuarial gains/(losses) | 618 | 3,849 |
| Related income tax | (397) | (1,155) |
| Balance at end of financial year | (606) | 505 |

| | 2018 | 2017 |
|-------------------------------------|--------|--------|
| ote 19. COMMITMENTS FOR EXPENDITURE | \$'000 | \$'000 |
| Capital commitments: | | |
| Payments within 1 year | 15,423 | 8,557 |
| Payments 1-5 years | 26,920 | 39,222 |
| | 42,343 | 47,779 |
| Operating lease commitments: | | |
| Payments within 1 year | 173 | 188 |
| Payments 1-5 years | 258 | 366 |
| | 431 | 554 |
| Other commitments: | | |
| Payments within 1 year | 1,668 | 3,131 |
| Payments 1-5 years | 43 | 1,711 |
| | 1,711 | 4,842 |

Note 20. RELATED PARTIES

Key Management Personnel compensation

The aggregate compensation to key management personnel of Metro is set out below:

| | Director Re | muneration | Executive Re | muneration | Consol | idated |
|------------------------------|-------------|------------|--------------|------------|--------|--------|
| | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Short-term employee benefits | 165 | 165 | 994 | 1,123 | 1,159 | 1,288 |
| Post-employment benefits | 13 | 14 | 87 | 100 | 100 | 114 |
| Termination Benefits | - | - | 22 | 268 | 22 | 268 |
| | 178 | 179 | 1,103 | 1,491 | 1,281 | 1,670 |

For Director remuneration, Short term employment benefits includes Director fees, Committee fees and other benefits. Post employment benefits represents superannuation contributions. For Executive remuneration, Short term employment benefits includes Base salary, Short term incentive payments, vehicles and other benefits. Post employment benefits represents superannuation contributions.

(a) Director Remuneration

The following tables disclose the remuneration details for each person that acted as a Director during the current and previous financial year:

2018 Director Remuneration¹

| Name | Position | Period | Directors' Fees \$'000 | Committee Fees \$'000 | Superannuation ² \$'000 | Other benefits³ \$'000 | Total \$'000 |
|-------------------------|-----------------|-----------|------------------------------|-----------------------------|---------------------------------------|------------------------------|-----------------|
| Non-Executive Directors | | | | | | | |
| Mr Michael Harris | Chair | Full term | 54 | - | 5 | 2 | 61 |
| Mr Tim Gardner | Deputy Chair | Full term | 27 | - | 2 | - | 29 |
| Ms Susan Fahey | Director | Full term | 27 | - | 2 | - | 29 |
| Ms Jude Munro | Director | Full term | 27 | - | 2 | - | 29 |
| Mr Nick Burrows | Director | Full term | 27 | - | 2 | 1 | 30 |
| Total | | | 162 | - | 13 | 3 | 178 |

2017 Director Remuneration¹

| Name | Position | Period | Directors' Fees \$'000 | Committee Fees \$'000 | Superannuation ² \$'000 | Other benefits ³ \$'000 | Total \$'000 |
|-------------------------|-----------------|--------------------|------------------------------|-----------------------------|---------------------------------------|--|-----------------|
| Non-Executive Directors | | | | | | | |
| Mr Michael Harris | Chair | Full term | 40 | - | 4 | 3 | 47 |
| Mr Tim Gardner | Deputy Chair | Full term | 26 | - | 2 | - | 28 |
| Ms Lynn Mason | Chair | To 19/12/2016 | 26 | - | 2 | 3 | 31 |
| Mr Geoffrey Hazell | Deputy Chair | To 19/12/2016 | 12 | - | 1 | - | 13 |
| Ms Susan Fahey | Director | From 19/12/2016 | 14 | - | 1 | - | 15 |
| Ms Jude Munro | Director | From 19/12/2016 | 14 | - | 1 | - | 15 |
| Mr Nick Burrows | Director | Full term | 26 | - | 3 | 1 | 30 |
| Total | | | 158 | _ | 14 | 7 | 179 |

Board renumeration notes and statements

¹ Amounts are all forms of consideration paid.

² Superannuation means the contribution to the superannuation fund of the individual.

³ Other benefits includes travel allowances.

Note 20. RELATED PARTIES (Continued)

(b) Executive Remuneration

The following tables disclose the remuneration details for each person that acted as a senior executive during the current and previous financial year:

2018 Executive Remuneration

| בסדם בעבלמנועל הכווומווכן מנוסוו | יפווומוופו מכוסוו | | | | | | | | | | | |
|----------------------------------|---|-----------------------------|------------|----------------------|--------------------------|----|--------|-----------------------|-------------|------------------------|--------------------|--------|
| | | | Base | Short term incentive | | | | Total Remuneration | Termination | Other Non- Monetary | Other Long Term | |
| Name | Position | Period | \$:000 | \$.000 | Superannuation \$'000 | | \$.000 | \$.000 | \$.000 | \$.000 | \$:000 | \$:000 |
| Ms Megan Morse | Chief Executive Officer | From 29/09/2017 | 185 | 21 | 20 | ı | 1 | 226 | ı | 1 | 19 | 245 |
| Mrs Anita Robertson | Chief Financial Officer | Full year | 163 | 16 | 17 | 22 | 1 | 218 | 1 | 1 | 12 | 230 |
| Mr Alan Pedley | Chief Operating Officer | To 10/08/2017 | 21 | (2) | 2 | 2 | 1 | 18 | 22 | 1 | (38) | 2 |
| Mr Ian Ward | General Manager Operations | Full year | 162 | 13 | 17 | ı | 1 | 192 | 1 | 1 | 16 | 208 |
| Mrs Stacey Hogarth | General Manager People and Safety | , Full year | 138 | 12 | 15 | 24 | 80 | 197 | 1 | ı | 5 | 202 |
| Sub-total | | | 699 | 55 | 71 | 48 | 80 | 851 | 22 | 1 | 14 | 887 |
| Acting arrangements | | | | | | | | | | | | |
| Ms Megan Morse | Acting Chief Executive Officer | 01/07/2017 to 28/09/2017 | <i>L</i> 9 | ı | 9 | I | 1 | 73 | ı | ı | 22 | 95 |
| Mr Damien Arkley | Acting Chief Operating Officer | 14/08/2017 to 23/12/2017 | 52 | 1 | Ŋ | Ŋ | 1 | 62 | - | , | 1 | 63 |
| Mr Chris Breen | Acting General Manager Business Improvement Services | 6/02/2018 to 30/06/2018 | 20 | 1 | ហ | ı | ı | 55 | | ı | B | 58 |
| Sub-total | | | 169 | _ | 16 | 5 | - | 190 | _ | _ | 26 | 216 |
| Total | | | 838 | 55 | 87 | 53 | ∞ | 1,041 | 22 | 1 | 40 | 1,103 |

Note 20. RELATED PARTIES (Continued)

(b) Executive Remuneration (Continued)

2017 Executive Remuneration

| | | | Base Salary ¹ | Short term incentive payments² | Superannuation ³ Vehicles ⁴ | Vehicles⁴ | Other Benefits ⁵ | Total Remuneration Package | Termination Benefits ⁶ | Other Non- Monetary Benefits ⁷ | Other Long Term Benefits [®] | Totals |
|------------------------|--|--------------------|-----------------------------|--------------------------------------|---|-----------|--------------------------------|----------------------------------|--------------------------------------|---|---|--------|
| Name | Position | Period | \$.000 | \$.000 | \$.000 | \$.000 | \$.000 | \$.000 | \$.000 | \$.000 | \$.000 | \$.000 |
| Mr Stuart Wiggins | Chief Executive Officer | To 10/05/2017 | 139 | ı | 13 | 24 | ı | 176 | 268 | ı | (29) | 415 |
| Mrs Anita Robertson | Chief Financial Officer | Full year | 157 | 23 | 17 | 22 | 1 | 219 | ı | ı | П | 220 |
| Mr Alan Pedley | Chief Operating Officer | Full year | 170 | 21 | 18 | 14 | 1 | 223 | ı | ı | 2 | 225 |
| Mr Ian Ward - | General Manager Infrastructure and Engineering | Full year | 141 | 19 | 16 | , | , | 176 | ı | 1 | 9 | 182 |
| Mrs Stacey Hogarth | General Manager From People and Safety 27/06/2016 | From . 27/06/2016 | 137 | 9 | 14 | 11 | 1 | 168 | ı | 1 | 11 | 179 |
| Ms Megan Morse | General Manager Business Improvement Services | Fullyear | 80 | 12 | ∞ | I | ı | 100 | ı | I | I | 100 |
| Sub-total | | | 824 | 81 | 98 | 71 | 1 | 1,062 | 268 | 1 | (6) | 1,321 |
| Acting arrangements | | | | | | | | | | | | |
| Ms Megan Morse | Acting Chief Executive Officer | From 20/12/2016 | 125 | 13 | 14 | 1 | 1 | 152 | 1 | 1 | 18 | 170 |
| Sub-total | | | 125 | 13 | 14 | 1 | 1 | 152 | 1 | 1 | 18 | 170 |
| Total | | | 949 | 94 | 100 | 71 | 1 | 1,214 | 268 | 1 | 6 | 1,491 |
| | | | | | | | | | | | | |

Executive Remuneration Notes and Statements

Gross Salary includes all forms of consideration paid and payable for services rendered, compensated absences during the period and salary sacrifice amounts.

Short term incentive payments are non-recurrent payments which depend on achieving specified performance goals within specified timeframes

Superannuation means the contribution to the superannuation fund of the individual.

Includes total cost of providing and maintaining vehicles provided for private use, including registration, insurance, fuel and other consumables, maintenance cost and fringe benefits tax.

Other benefits includes all other forms of employment allowances (excludes reimbursements such as travel, accommodation or meals), payments in lieu of leave, and any other compensation paid and payable.

Termination benefits include all forms of benefit paid or accrued as a consequence of termination.

Other non-monetary benefits include non-monetary benefits (such as housing, subsidised goods or services etc.).

⁸ Other long-term benefits include annual and long service leave movements.

Note 20. RELATED PARTIES (Continued)

(c) Remuneration Principles

Non-Executive Directors

Non-executive directors are appointed by the Treasurer and Portfolio Minister. Each instrument of appointment is for a maximum period of three years and prescribes the relevant remuneration provisions. Directors can be re-appointed. The level of fees paid to non-executive directors is administered by the Department of Premier and Cabinet

Superannuation is paid at the appropriate rate as prescribed by superannuation guarantee legislation. No other leave, termination or retirement benefits are accrued or paid to Directors. Directors are entitled to reimbursement of reasonable expenses incurred while attending to Board business. Non-executive Directors' remuneration is reviewed periodically with increases subject to approval by the Treasurer and Portfolio Minister.

Executive Remuneration

Remuneration levels for key management personnel are set in accordance with the Director and Executive Remuneration Guidelines, dated July 2018. Under these Guidelines, remuneration bands for Chief Executive Officers (CEOs) are determined by the Government Business Executive Remuneration Panel and reflect the principles outlined in the Guidelines and broadly align with State Service Heads of Agency. Positioning within the bands depends on the complexity and size of the business and the environment in which the business operates. Remuneration for other senior executives is set with reference to the CEO's salary.

The CEO is appointed by the Board. The Board consults with the Government Business Executive Remuneration Advisory Panel when determining the CEO's remuneration package. The employment terms and conditions of senior executives are contained in individual employment contracts and prescribe total remuneration, superannuation, annual and long service leave, vehicle and salary sacrifice provisions.

The performance of each senior executive, including the CEO, is reviewed annually which includes a review of their remuneration package. The terms of employment of each senior executive, contain a termination clause that requires the senior executive or the Board to provide a minimum notice period of up to 1 month prior to termination of the contract, with the exception of the CEO and CFO where the minimum notice period is 3 months.

No key management personnel appointed during the period received a payment as part of his or her consideration for agreeing to hold the position.

Short term incentive payments

The Board sets fixed performance targets with goals and indicators aligned to the creation of value. Short term incentive payments awarded during the current year included:

- Ms Morse was granted a cash bonus of \$20,659 for better than budget financial performance, improved safety targets and reaching individual corporate plan targets for the year
- Mrs Robertson was granted a cash bonus of \$15,842 for better than budget financial performance, improved safety targets and reaching individual corporate plan targets for the year
- Mr Ward was granted a cash bonus of \$12,949 for better than budget financial performance, improved safety targets and reaching individual corporate plan targets for the year
- Mrs Hogarth was granted a cash bonus of \$12,251 for better than budget financial performance, improved safety targets and reaching individual corporate plan targets for the year

Termination benefits

Termination payments during the current year included:

- Mr A Pedley ceased employment effective 10 August 2017 and was paid \$22,000 representing the balance of his accrued annual leave (\$7,134), plus 4 weeks salary in lieu of notice (\$14,866).

Acting Arrangements

When members of key management personnel are unable to fulfil their duties, consideration is given to appointing other members of senior staff to their position during their period of absence.

Individuals are considered members of key management personnel when acting arrangements are for more than a period of one month.

- In the current year, Ms Morse, Mr Arkley and Mr Breen were appointed to the above positions for the periods shown, whilst the positions were vacant.

Related Party Transactions

There were no related party transactions with Key Management Personnel (KMP) (including Directors, Executives and Cabinet Ministers) or their Close Family Members (CFM) or entities that are controlled or jointly controlled by KMP or their CFM, during either financial years.

| | 2018 | 2017 |
|-----------------------------------|--------|--------|
| Note 21. REMUNERATION OF AUDITORS | \$'000 | \$'000 |
| External audit services | 56 | 53 |
| Internal audit services | 66 | 53 |
| | 122 | 106 |

The Company paid \$55,550 to the Tasmanian Audit Office for the audit of the consolidated financial statements.

| Note 22. CASH FLOW STATEMENT | 2018 \$'000 | 2017 \$'000 |
|--|----------------|----------------|
| (a) Reconciliation of cash flow with profit after income tax | | |
| Profit/(loss) after income tax | (1,357) | (2,116) |
| Add (less) non cash items: | | |
| Depreciation | 4,473 | 4,190 |
| Amortisation | 127 | 132 |
| Income tax expense | (579) | (901) |
| Impairment of buses | - | 34 |
| Loss/(profit) on sale of non-current assets | (32) | (57) |
| Changes in assets and liabilities: | | |
| (Increase)/decrease in trade and other receivables | (3) | 19 |
| (Increase)/decrease in inventories | (198) | (102) |
| (Increase)/decrease in other current assets | (173) | (135) |
| Increase/(decrease) in trade and other payables | 327 | 517 |
| Increase/(decrease) in provisions | 276 | 979 |
| Net cash inflow from operating activities | 2,861 | 2,560 |
| (b) Reconciliation of cash | | |
| Cash at bank and on hand | 1,747 | 2,622 |
| Call deposit at Tascorp | 3,247 | 4,681 |
| Term deposits | 21,000 | 17,860 |
| Cash as per Consolidated Statement of Cash Flows | 25,994 | 25,163 |
| (c) Credit and standby facilities | | |
| Borrowing limit | 3,000 | 3,000 |
| Credit cards facility limit | 20 | 20 |
| Less used/committed | - | - |
| Balance of credit facility available | 3,020 | 3,020 |

Note 23. FINANCIAL INSTRUMENTS

Financial risk management policies

Metro's financial instruments consist mainly of deposits with banks, accounts receivable and payable. It is not current Metro policy to utilise derivative instruments as a means of managing exposure to risks.

Metro does not have any derivative instruments in either financial years.

Financial risk exposures and management

The main risks Metro is exposed to through its financial instruments are interest rate risk and credit risk.

(a) Credit risk

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date to recognised financial assets, is the carrying amount, net of any provisions for impairment of those assets, as disclosed in the Consolidated Statement of Financial Position and Notes to the Financial Statements.

There are no material amounts of collateral held as security in either financial years.

Metro does not have any material credit risk exposure to any single receivable or group of receivables under financial instruments entered into and manages risk with appropriate credit checks, regular review of balances and structured payment options.

The following table analyses financial assets that are past due but not impaired.

Analysis of financial assets that are past due but not impaired:

| | 0 days p | ast due | 1-30 days | past due | 31-90 day | s past due | Tot | :al |
|-------------------|----------|---------|-----------|----------|-----------|------------|--------|--------|
| | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Financial assets: | | | | | | | | |
| Receivables | 414 | 398 | 1 | 7 | 1 | 8 | 416 | 413 |

(b) Liquidity risk

Liquidity risk arises from the possibility that Metro might encounter difficulty in settlings its debts or otherwise meeting its obligation related to financial liabilities. Metro manages this risk through the following mechanisms

- preparing forward looking cash flow analysis in relation to Metro's operational, investing and financing activities;
- obtaining funding from a variety of sources;
- only investing short term surplus cash with reputable organisations including Tascorp and the big four financial institutions;
- monitoring undrawn credit facilities; and
- a Board approved Treasury Management Procedure.

Note 23. FINANCIAL INSTRUMENTS (continued)

Financial liability and Financial asset maturity analysis:

| | Weig average e interes | effective | Floa interes | | Fixed Ir Ra | | Non-in bear | | Tot | :al |
|----------------------------|------------------------------|-----------|-----------------|--------|----------------|--------|----------------|--------|--------|--------|
| | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 | 2018 | 2017 |
| | % | % | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Financial assets: | | | | | | | | | | |
| Cash at bank | 0.75 | 1.10 | 1,747 | 2,622 | - | - | - | - | 1,747 | 2,622 |
| Call deposit at Tascorp | 1.78 | 1.82 | 3,247 | 4,681 | - | - | - | - | 3,247 | 4,681 |
| Term deposit at CBA | - | 2.50 | - | - | - | 12,000 | - | - | - | 12,000 |
| Term deposit at CBA | - | 2.39 | - | - | - | 1,360 | - | - | - | 1,360 |
| Term deposit at WBC | 2.62 | 2.62 | - | - | 4,500 | 4,500 | - | - | 4,500 | 4,500 |
| Term deposit at WBC | 2.62 | - | - | - | 4,500 | - | - | - | 4,500 | _ |
| Term deposit at CBA | 2.47 | - | - | - | 2,000 | - | - | - | 2,000 | |
| Term deposit at CBA | 2.52 | - | - | - | 1,500 | - | - | - | 1,500 | _ |
| Term deposit at CBA | 2.64 | - | - | - | 1,000 | - | - | - | 1,000 | - |
| Term deposit at CBA | 2.64 | - | - | - | 1,500 | - | - | - | 1,500 | - |
| Term deposit at CBA | 2.67 | - | - | - | 2,500 | - | - | - | 2,500 | - |
| Term deposit at CBA | 2.69 | - | - | - | 1,500 | - | - | - | 1,500 | _ |
| Term deposit at CBA | 2.71 | - | - | - | 1,500 | - | - | - | 1,500 | _ |
| Term deposit at CBA | 2.73 | - | - | - | 500 | - | - | - | 500 | _ |
| Receivables | - | - | - | - | - | - | 416 | 413 | 416 | 413 |
| | | | 4,994 | 7,303 | 21,000 | 17,860 | 416 | 413 | 26,410 | 25,576 |

All term deposits mature prior to 30 June 2019 (i.e. within one year)

| | Weig average interes | effective | | iting st rate | | nterest 1 Year | Rate Ma | Ĭ | | nterest ring | To | tal |
|------------------------------|----------------------------|-----------|----------------|------------------|----------------|-------------------|----------------|----------------|----------------|-----------------|----------------|----------------|
| | 2018 % | 2017 % | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 | 2018 \$'000 | 2017 \$'000 |
| Financial liabilities: | | | | | | | | | | | | |
| Trade creditors and accruals | - | - | - | - | - | - | - | - | 5,299 | 4,971 | 5,299 | 4,971 |
| | - | - | - | - | - | - | - | - | 5,299 | 4,971 | 5,299 | 4,971 |

| Trade creditors and accruals are expected to be paid as follows: | 2018 | 2017 |
|--|--------|--------|
| nade creditors and accruats are expected to be paid as rottows. | \$'000 | \$'000 |
| Less than 6 months | 5,299 | 4,971 |
| 6 months to 1 year | - | _ |
| 1 - 5 years | - | _ |
| | 5,299 | 4,971 |

Note 23. FINANCIAL INSTRUMENTS (continued)

(c) Market risk

(i) Interest rate risk

Exposures to interest rate risk is limited to assets and liabilities bearing variable interest rates.

Metro is not exposed to fluctuations in foreign currencies.

Metro does not have any material interest rate risk and Board approval is required for all investing and borrowing decisions to ensure appropriate interest rates are achieved.

Metro has performed a sensitivity analysis relating to its exposure to interest rate risk at balance date. This sensitivity analysis demonstrates the effect on current year results and equity which could result from change in this risk. Metro manages interest rate risk through a Board approved Treasury Management Procedure

Sensitivity analysis:

At 30 June 2018, the effect on profit or loss and equity as a result of changes in the interest rate, with all other variables remaining constant, would be as follows:

| | CONSOL | IDATED |
|-----------------------------------|--------|--------|
| | 2018 | 2017 |
| | \$'000 | \$'000 |
| Change in profit or loss | | |
| - Increase in interest rate by 2% | 543 | 527 |
| - Decrease in interest rate by 2% | (543) | (527) |
| | | |
| Change in equity | | |
| - Increase in interest rate by 2% | 543 | 527 |
| - Decrease in interest rate by 2% | (543) | (527) |

The above interest rate sensitivity analysis has been performed on the assumption that all other variables remain unchanged.

No sensitivity analysis has been performed on foreign exchange risk, as Metro is not exposed to foreign currency fluctuations.

(d) Net fair values

The net fair value equals the carrying value for all financial assets and liabilities held by Metro.

The net fair values and carrying amounts of financial assets and financial liabilities are disclosed in the Consolidated Statement of Financial Position and in the Notes to the Financial Statements.

(e) Financial instruments by categories

| | | | CONSO | LIDATED | | |
|------------------------------|--|---|--------|--|---|--------|
| | | 2018 \$'000 | | | 2017 \$'000 | |
| | Cash and cash balance Loans and receivables | Financial liabilities measured at amortised cost | Total | Cash and cash balance Loans and receivables | Financial liabilities measured at amortised cost | Total |
| Financial assets: | | | | | | |
| Cash and cash equivalents | 25,994 | - | 25,994 | 25,163 | - | 25,163 |
| Receivables | 416 | - | 416 | 413 | _ | 413 |
| | 26,410 | - | 26,410 | 25,576 | _ | 25,576 |
| Financial liabilities: | | | | | | |
| Trade creditors and accruals | - | 5,261 | 5,261 | - | 4,970 | 4,970 |

(f) Capital risk management

Metro manages its capital tightly to ensure funds are available to implement planned capital expenditure strategies. Metro has reviewed its long term capital expenditure program and continues to assess the options available to finance this program.

Note 24. CONTINGENT LIABILITIES

After due investigation Metro has identified no material contingent liabilities.

Note 25. POST BALANCE DATE EVENTS

Metro has not identified any post balance date events requiring adjustments to the Financial Statements.

Note 26, ECONOMIC DEPENDENCY

A significant volume of Metro's operations is performed under contract to the State Government. At the date of signing the financial statements, Metro is in the process of seeking an extension of the contract with the State Government, which is due to expire at 31 December 2018.

In addition to this Metro received an additional \$4.5 million as an equity contribution (2017 \$4.5 million) to be used to fund Metro's bus replacement program over the next 3 years. Metro will receive funding of \$4.5 million per annum over the 2018-19 Budget and Forward Estimates period as an equity contribution to implement a Metro Bus Infrastructure capital initiative.

This funding is necessary to address Metro's ongoing sustainability issues.

Note 27. CONTROLLED ENTITY

| | Country of incorporation | Equity i | nterest |
|-----------------------------|--------------------------|----------|---------|
| | | 2018 | 2017 |
| Parent entity: | | | |
| Metro Tasmania Pty Ltd | Australia | - | - |
| | | | |
| Controlled entity: | | | |
| Metro Coaches (Tas) Pty Ltd | Australia | 100% | 100% |

Note 28. SUPERANNUATION AND DEFINED BENEFITS PLAN

General Information

The following provides the information that is required to be disclosed in the notes to the financial statements for the year ended 30 June 2018 pursuant to AASB 119. The disclosures are set out in paragraphs 135-152 of the standard.

Due to rounding, some figures may not add exactly to the totals.

Fund Information

Nature of the benefits provided by the Scheme

Members of the Contributory Scheme receive lump sum benefits on resignation and lump sum or pension benefits on retirement, death or invalidity. The Contributory Scheme is closed to new members.

Description of the regulatory framework

The Scheme operates under the Public Sector Superannuation Reform Act 2016 and the Public Sector Superannuation Reform Regulations 2017.

Although the scheme is not formally subject to the Superannuation Industry (Supervision) (SIS) legislation, the Tasmanian Government has undertaken (in a Heads of Government Agreement) to operate the scheme in accordance with the spirit of the SIS legislation.

As an exempt public sector superannuation scheme (as defined in the SIS legislation), the scheme is not subject to any minimum funding requirements.

RBF is a complying superannuation fund within the provisions of the Income Tax Assessment Act 1997 such that the fund's taxable income is taxed at a concessional rate of 15%. However RBF is also a public sector superannuation scheme which means that employer contributions may not be subject to the 15% tax (if the Tasmanian Government and RBF elect) up to the amount of "untaxed" benefits paid to members in the year

Description of other entities' responsibilities for the governance of the Scheme

Prior to 1 April 2017 the RBF Board was responsible for the governance of the Scheme. From 1 April 2017 the Superannuation Commission (the Commission) has fiduciary responsibility for, and oversees the administration of, the Scheme. The day to day running of the Scheme is managed by the Office of the Superannuation Commission, within the Department of Treasury and Finance.

Note 28. SUPERANNUATION AND DEFINED BENEFITS PLAN (continued)

Description of risks

There are a number of risks to which the Scheme exposes Metro. The more significant risks relating to the defined benefits are:

- Investment risk The risk that investment returns will be lower than assumed and employers will need to increase contributions to offset this shortfall.
- Salary growth risk The risk that wages or salaries (on which future benefit amounts will be based) will rise more rapidly than assumed, increasing defined benefit amounts and the associated employer contributions over the long term.
- Inflation risk The risk that inflation is higher than anticipated, increasing pension payments and the associated employer contributions over the long term.
- Benefit options risk The risk is that a greater proportion of members who joined prior to 1 July 1994 will elect the pension option, which is generally more costly than the alternative lump sum option.
- **Pensioner mortality risk** The risk is that pensioner mortality will be lighter than expected, resulting in pensions being paid for a longer period.
- Legislative risk The risk is that legislative changes could be made which increase the cost of providing the defined benefits.

Description of significant events

There were no Scheme amendments affecting the defined benefits payable, curtailments or settlements during the year.

Reconciliation of the Net Defined Benefit Liability/(Asset)

| As at | 30 June 2018 | 30 June 2017 |
|--|--------------|--------------|
| | \$'000 | \$'000 |
| Defined Benefit Obligation | 28,221 | 28,626 |
| (-) Fair value of plan assets | 5,712 | 5,599 |
| Deficit/(surplus) | 22,509 | 23,027 |
| (+) Adjustment for effect of asset ceiling | - | - |
| Net defined benefit liability/(asset) | 22,509 | 23,027 |
| Current net liability | 1,346 | 1,062 |
| Non-current net liability | 21,163 | 21,965 |

Reconciliation of the Fair Value of Scheme Assets

| Financial year ending | 30 June 2018 | 30 June 2017 |
|---|--------------|--------------|
| | \$'000 | \$'000 |
| Fair value of plan assets at beginning of the year | 5,599 | 5,028 |
| (+) Interest income | 237 | 172 |
| (+) Actual return on plan assets less Interest income | 238 | 631 |
| (+) Employer contributions | 1,156 | 1,012 |
| (+) Contributions by plan participants | 130 | 137 |
| (-) Benefits paid | 1,646 | 1,334 |
| (-) Taxes, premiums & expenses paid | 1 | 47 |
| (+) Transfers in | - 1 | - |
| (-) Contributions to accumulation section | - 1 | - |
| (+) Settlements | - | - |
| (+) Exchange rate changes | - | - |
| Fair value of plan assets at end of the year | 5,712 | 5,599 |

Note 28. SUPERANNUATION AND DEFINED BENEFITS PLAN (continued)

Reconciliation of the Defined Benefit Obligation

| Financial year ending | 30 June 2018 | 30 June 2017 |
|--|--------------|--------------|
| | \$'000 | \$'000 |
| Present value of defined benefit obligations at beginning of the year | 28,626 | 31,598 |
| (+) Current service cost | 281 | 400 |
| (+) Interest cost | 1,212 | 1,089 |
| (+) Contributions by plan participants | 130 | 137 |
| (+) Actuarial (gains)/losses arising from changes in demographic assumptions | - | (343) |
| (+) Actuarial (gains)/losses arising from changes in financial assumptions | 153 | (2,824) |
| (+) Actuarial (gains)/losses arising from liability experience | (533) | (51) |
| (-) Benefits paid | 1,646 | 1,334 |
| (-) Taxes, premiums $\&$ expenses paid | 1 | 47 |
| (+) Transfers in | - | - |
| (-) Contributions to accumulation section | - | - |
| (+) Past service cost | - | - |
| (+) Gain/loss on settlements | - | - |
| (+) Settlements | - | - |
| (+) Exchange rate changes | - | - |
| Present value of defined benefit obligations at end of the year | 28,221 | 28,626 |

Reconciliation of the Effect of the Asset Ceiling

The asset ceiling has no impact on the net defined benefit liability/(asset).

Fair value of Scheme Assets

| As at 30 June 2018^ | | | | | |
|---------------------|--------------------|---|--|---|--|
| Asset category | Total (\$'000s) | Ouoted prices in active markets for identical assets - Level 1 (\$'000s) | Significant observable inputs - Level 2 (\$'000s) | Unobservable inputs - Level 3 (\$'000s) | |
| Equity securities | 2,097 | 900 | 1,198 | - | |
| Unit Trusts | 3,559 | 1,882 | 1,676 | 1 | |
| Direct property | 54 | - | 54 | - | |
| Derivative assets | 2 | - | 2 | - | |
| Total | 5,712 | 2,782 | 2,929 | 1 | |

[^]Estimated based on assets allocated to Metro as at 30 June 2018 and asset allocation of the RBF Scheme as at 30 June 2017.

Fair value of Entities Own Financial Instruments

The fair value of Scheme assets includes no amounts relating to:

- · any of Metro's own financial instruments
- · any property occupied by, or other assets used by Metro.

Assets are not held separately for each reporting entity but are held for the Fund as a whole. The fair value of Scheme assets for each reporting entity was estimated by allocating the total Fund assets in proportion to the value of each reporting entity's funded liabilities, calculated using the assumptions outlined in this report, with the exception of the discount rate. For the purposes of allocating assets to each reporting entity, we have used the Government Bond yield of 3.00%, in order to be consistent with the allocation of assets reported to the Department of Treasury and Finance.

Note 28. SUPERANNUATION AND DEFINED BENEFITS PLAN (continued)

Significant Actuarial Assumptions at the Reporting Date

| Financial year ending | 30 June 2018 | 30 June 2017 |
|---|--------------|--------------|
| Assumptions to Determine Defined Benefit Cost and Start of Year DBO | | |
| Discount rate (active members) | 4.35% pa | 3.55% pa |
| Discount rate (pensioners) | 4.35% pa | 3.55% pa |
| Expected rate of increase of compulsory preserved amounts | 3.00% pa | 4.50% pa |
| Expected salary increase rate | 3.00% pa | 3.00% pa |
| Expected pension increase rate | 2.50% pa | 2.50% pa |

| Financial year ending | 30 June 2018 | 30 June 2017 |
|---|--------------|--------------|
| Assumptions to Determine End of Year DBO | | |
| Discount rate (active members) | 4.30% pa | 4.35% pa |
| Discount rate (pensioners) | 4.30% pa | 4.35% pa |
| Expected salary increase rate | 3.00% pa | 3.00% pa |
| Expected rate of increase of compulsory preserved amounts | 3.00% pa | 3.00% pa |
| Expected pension increase rate | 2.50% pa | 2.50% pa |

Sensitivity Analysis

The defined benefit obligation as at 30 June 2018 under several scenarios is presented below.

Scenario A and B relate to discount rate sensitivity. Scenario C and D relate to expected pension increase rate sensitivity.

| | Base Case | Scenario A | Scenario B | Scenario C | Scenario D |
|--------------------------------------|-----------|-------------------------|-------------------------|------------------------------|------------------------------|
| | | -1% pa discount rate | +1% pa discount rate | -1% pa pension increase rate | +1% pa pension increase rate |
| Discount rate | 4.30% pa | 3.30% pa | 5.30% pa | 4.30% pa | 4.30% pa |
| Pension increase rate | 2.50% pa | 2.50% pa | 2.50% pa | 1.50% pa | 3.50% pa |
| Defined benefit obligation (\$'000s) | 28,221 | 31,622 | 25,426 | 25,735 | 31,193 |

The defined benefit obligation has been recalculated by changing the assumptions as outlined above, whilst retaining all other assumptions.

Asset-Liability matching strategies

We are not aware of any asset and liability matching strategies adopted by the Fund.

Funding arrangements

The employer contributes a percentage of each lump sum or pension benefit payment. This percentage may be amended by the Minister on the advice of the Actuary.

Expected contributions

| Financial year ending | 30 June 2019 \$'000 |
|---------------------------------|------------------------|
| Expected employer contributions | 1,346 |

Maturity profile of defined benefit obligation

The weighted average duration of the defined benefit obligation for Metro is 11.4 years.

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